BALANCE SHEET

As of December 31, 2020

			Total
	As of Dec 31, 2020	As of Dec 31, 2019 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
100 Operating Bank Accounts	138,041	94,335	43,706
1030 Contingency Bank Accounts	101,544	101,542	2
200 LCRF Bank Accts	48,378	47,591	787
Total Bank Accounts	287,963	243,468	44,495
Other Current Assets			
1441 Undeposited Funds	4,650	0	4,650
Total Other Current Assets	4,650	0	4,650
Total Current Assets	292,613	243,468	49,145
Fixed Assets			
1261 Clubhouse, beaches & docks	96,213	96,213	0
1262 Roads	296,778	296,778	0
1362 Water System	298,518	298,518	0
1366 Dam	41,659	41,659	0
Total Fixed Assets	733,168	733,168	0
TOTAL ASSETS	\$1,025,781	\$976,636	\$49,145
LIABILITIES AND EQUITY			
Liabilities			
Total Liabilities			0
Equity			
2280 Restricted Net Assets	182,645	182,645	0
3110 Unrestricted Retained Earnings	793,991	834,550	-40,559
Net Income	49,145	-40,559	89,704
Total Equity	1,025,781	976,636	49,145
TOTAL LIABILITIES AND EQUITY	\$1,025,781	\$976,636	\$49,145

BUDGET VS. ACTUALS: 2020 BUDGET - FY20 P&L

January - December 2020

	A stual	Dudaat	aver Dudret	Tota
NACHE	Actual	Budget	over Budget	% of Budge
	50 470 00			
4211 MKLA Base Dues [\$2450/yr]	52,470.86	235,200.00	-182,729.14	22.31 %
4221 Restricted Dam Assessments [\$250/yr]	5,354.13	24,000.00	-18,645.87	22.31 %
4222 Restricted LCRF Assessments [\$400/yr]	8,566.61	38,400.00	-29,833.39	22.31 %
4223 Restricted LCRF New Member Fees	775.00	9,300.00	-8,525.00	8.33 %
4241 Clubhouse Private Rentals	950.00	1,800.00	-850.00	52.78 9
4250 Interest Income 4225 Restricted LCRF interest income	2.95 12.04	1,560.00 180.00	-1,557.05	0.19 %
Total 4250 Interest Income	14.99		-167.96	6.69 % 0.86 %
	14.99	1,740.00	-1,725.01	0.00 7
4261 Misc Income	0.00		0.00	
4261.1 Late Fees	0.22		0.22	
4264 Late Fees & other penalties		144.00	-144.00	
4265 Snow Removal Rebate		8,416.00	-8,416.00	
Total 4261 Misc Income	0.22	8,560.00	-8,559.78	0.00 %
8007 Unapplied Cash Payment Income	1,550.98		1,550.98	
Total Income	69,682.79	319,000.00	-249,317.21	21.84 %
GROSS PROFIT	69,682.79	319,000.00	-249,317.21	21.84 %
EXPENSES				
5210 Administration				
5211 Administration		120.00	-120.00	
5212 Bank Charges		240.00	-240.00	
5214 Professional Fees	97.24	3,600.00	-3,502.76	2.70 9
5215 Property Taxes	1,235.31	5,000.00	-3,764.69	24.71 9
5216 Insurance		26,340.00	-26,340.00	
5217 Office Supplies & Misc.	386.68	1,200.00	-813.32	32.22 %
5218 Clubhouse Utilities	462.62	5,100.00	-4,637.38	9.07 9
5219 Community	1.36	3,400.00	-3,398.64	0.04 %
Total 5210 Administration	2,183.21	45,000.00	-42,816.79	4.85 %
5220 Beaches & Docks				
5221 Beach Operations		3,000.00	-3,000.00	
5226 Water Analysis & Treatment		15,000.00	-15,000.00	
5229 Beach TBC		4,000.00	-4,000.00	
Total 5220 Beaches & Docks		22,000.00	-22,000.00	
5250 Grounds		,000.00	,000.00	
5251 Grounds Operations	4,139.75	33,200.00	-29,060.25	12.47 9
5254 Tennis Court	7,100.70	3,800.00	-3,800.00	16.77
Total 5250 Grounds	4,139.75	37,000.00	-32,860.00	11.19 9
5270 Clubhouse	4,139.73	37,000.00	-32,000.23	11.197

				Total
	Actual	Budget	over Budget	% of Budget
5271 Clubhouse Operations	638.12	4,200.00	-3,561.88	15.19 %
5272 Clubhouse Repairs & Maint		10,800.00	-10,800.00	
5273 Clubhouse TBC		5,000.00	-5,000.00	
Total 5270 Clubhouse	638.12	20,000.00	-19,361.88	3.19 %
5280 Road				
5281 Road Operations	3,203.28	15,000.00	-11,796.72	21.36 %
5285 Snow Removal	6,445.49	15,000.00	-8,554.51	42.97 %
Total 5280 Road	9,648.77	30,000.00	-20,351.23	32.16 %
5330 Dam Operations				
5332 Maintenance		2,000.00	-2,000.00	
Total 5330 Dam Operations		2,000.00	-2,000.00	
5340 Water Operations	100.00		100.00	
5341 Quality Control & Lic Fees	3,375.00	24,000.00	-20,625.00	14.06 %
5342 Water Utilities	452.79	4,800.00	-4,347.21	9.43 %
5343 Repair & Maintenance		11,200.00	-11,200.00	
Total 5340 Water Operations	3,927.79	40,000.00	-36,072.21	9.82 %
5350 Lakeshore Rental Payments		50,000.00	-50,000.00	
Total Expenses	20,537.64	246,000.00	-225,462.36	8.35 %
NET OPERATING INCOME	49,145.15	73,000.00	-23,854.85	67.32 %
NET INCOME	\$49,145.15	\$73,000.00	\$ -23,854.85	67.32 %

BUDGET VS. ACTUALS: 2020 BUDGET - FY20 P&L

January - December 2020

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5330 Dam Operations				
5332 Maintenance		2,000.00	-2,000.00	
Total 5330 Dam Operations		2,000.00	-2,000.00	
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5341 Quality Control & Lic Fees	3,375.00	24,000.00	-20,625.00	14.06 %
5342 Water Utilities	452.79	4,800.00	-4,347.21	9.43 %
5343 Repair & Maintenance		11,200.00	-11,200.00	
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NET INCOME	\$49,145.15	\$73,000.00	\$ -23,854.85	67.32 %

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Date	Vendor	Memo/Description	Amount
LCRF projects			
2019 Clubhouse	Window Replacements - \$35,000		
07/23/2019	360 Degree Construction, Corp.	downpayment LCRF 2019 clubhouse window replacements	14,644
10/16/2019	360 Degree Construction, Corp.	Final Payment new windows clubhouse	14,644
Total for 2019 Clubhouse Window Replacements - \$35,000			\$29,289
2019 Roads Tar	and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000
Total for 2019 R	pads Tar and repair -\$40,000		\$40,000
Total for LCRF p	rojects		\$69,289
TOTAL			\$69,289

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Detc	Vender	Nome (Deceription	A
Date	Vendor	Memo/Description	Amount
LCRF projects			
2018PH2 repair	or replace - \$75K + \$100K		
01/03/2018	EWMA	retainer for contaminated well studies	1,250.00
01/22/2018	Highlands Water Wells	work on pump#3	400.00
01/23/2018	Highlands Water Wells	pull pumps	1,200.00
02/15/2018	EWMA	engineering for contaminated wells	2,260.00
02/25/2018	Hager-Richter Geoscience Inc	borings	4,450.00
03/12/2018	Penny Althoff	GEOLOGIST FOR WELL	500.00
03/14/2018	NJ Division of Revenue	PH2 remediation - permit	1,189.00
03/15/2018	John Vogel II	ph2 remediation - surveys	1,450.00
03/15/2018	EWMA	engineering for contaminated wells	3,765.00
03/16/2018		new well permit	375.00
03/17/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,500.00
03/17/2018	B. Horstmann Septic Service LLC	ph2 remediation - septic pump out and camera	275.00
03/17/2018	B. Horstmann Septic Service LLC	sales tax and permit fee	28.22
03/19/2018	Highlands Water Wells	materials wells 2&3	538.54
03/19/2018	Highlands Water Wells	work on wells 2&3	3,918.19
03/20/2018	Agra Environmental & Laboratory Services	meeting	112.50
03/29/2018	Richard A. Barrett	geologist for well #2	200.00
03/29/2018	Murray	ph2 remediation paper copies	270.15
04/05/2018	John Vogel II	surveys	250.00
04/05/2018	John Vogel II	harding fee	25.00
04/08/2018	Where Old Meets New LLC	camera inspection of well2	575.00
04/08/2018	Where Old Meets New LLC	sales tax	40.25
04/09/2018	E&LP	retainer for profession engineer for NJDEP docs	1,000.00

Date	Vendor	Memo/Description	Amount
04/13/2018	NJ Division of Revenue	more permits	1,000.00
04/13/2018	Richard A. Barrett	permit repayment	130.00
04/13/2018	E&LP	PE work for NJDEP well permitting #4	4,200.00
04/13/2018	E&LP	PE work for NJDEP well permitting #3 deeper dig	1,200.00
04/30/2018	E&LP	more engineering for PH2 project	1,682.98
05/01/2018	Agra Environmental & Laboratory Services	coliform, VOCs and other for well #3	1,595.00
05/01/2018	EWMA	engineering for contaminated wells	3,309.70
05/04/2018	Highlands Water Wells	materials wells 2&3	103.20
05/04/2018	Highlands Water Wells	work on wells 2&3	1,231.75
05/07/2018	D&L Well Drilling & Pump Co	CHECK 1618	3,000.00
05/13/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/15/2018	EWMA	engineering for contaminated wells	1,372.50
05/21/2018	Harding Township	permits for wells	388.00
05/24/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,430.00
05/31/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/31/2018	E&LP	more engineering for PH2 project	5,897.07
06/19/2018	EWMA	engineering for contaminated wells	1,628.75
06/26/2018	Agra Environmental & Laboratory Services	coliform	1,068.75
06/30/2018	E&LP	more engineering for PH2 project	3,188.89
07/10/2018	Highlands Water Wells	materials wells 2&3	3,879.15
07/10/2018	Highlands Water Wells	work on wells 2&3	600.00
07/17/2018	Highlands Water Wells	materials wells 3	914.31
07/17/2018	Highlands Water Wells	work on wells 3	250.00
08/10/2018	Agra Environmental & Laboratory Services	coliform well#3 raw	478.00
08/23/2018	Highlands Water Wells	materials	31,218.44
08/23/2018	Highlands Water Wells	labor	6,900.00
09/04/2018	Highlands Water Wells	work on wells 3	1,600.00
10/10/2018	Highlands Water Wells	work on wells 3 Labor	19,577.00

Date	Vendor	Memo/Description	Amount
10/10/2018	Highlands Water Wells	ph2 remediation	33,406.01
11/09/2018	Highlands Water Wells	electric upgrade	1,806.00
12/09/2018	Highlands Water Wells	ph2 remediation - pipes and testing	5,100.00
02/11/2019	Highlands Water Wells	Run water line pump house 1 to well 4	600.00
02/11/2019	Highlands Water Wells	well head protection, bollards and steel cage	5,000.00
02/22/2019	E&LP	Well 4 modification of drawings	3,710.08
07/01/2019	E&LP	Well 4	671.25
08/28/2019	Highlands Water Wells	Connect well 4	525.00
otal for 2018PI	H2 repair or replace - \$75K + \$100K		\$184,513.68
2019 Roads Tar	r and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000.00
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000.00
Total for 2019 R	loads Tar and repair -\$40,000		\$40,000.00
2012Elm - \$50	К		
09/29/2012	Merton Paving & Excavating, Inc	deposit for 2012 paving project	7,000.00
06/03/2013	Merton Paving & Excavating, Inc		56,713.38
07/15/2013	Merton Paving & Excavating, Inc	catch basin @ Elm	925.00
Fotal for z2012E	Elm - \$50K		\$64,638.38
2013Dam Valv	e Repair - \$50K		
08/01/2013	Princeton Hydro	design pumping system	1,461.25
09/27/2013	Princeton Hydro	valve decommission, hydro analysis, design pumping system final pmt	3,113.75
02/28/2014	Princeton Hydro	siphon & pump report	114.17
07/26/2014	NJ Division of Fish and Wildlife	lowering permit	2.00
08/26/2014	Princeton Hydro	siphon & pump investigation & tech spec	5,600.00
09/29/2014	Princeton Hydro	various dam study	141.53
09/29/2014	Princeton Hydro	scouring studay	1,200.00
10/31/2014	Princeton Hydro	various dam study	374.00
11/26/2014	Princeton Hydro	various dam study	216.00

Date	Vendor	Memo/Description	Amount
12/23/2014	Princeton Hydro	various dam study	1,500.00
12/23/2014	Princeton Hydro	various dam study	18.35
07/24/2015	Princeton Hydro	various dam study	286.00
08/21/2015	Princeton Hydro	Dam Valve Repair	2,314.00
10/01/2015	Ron-Jon Construction Corp	Dam Valve Repair	50,969.00
04/29/2016	Diskard E. Daukart	engineering to correct siphon	750.00
	Richard E. Deubert	problems	750.00
	Dam Valve Repair - \$50K		\$68,060.05
z2013Generator			
07/19/2013	Alternative Light & Energy	generator down payment	9,600.00
05/13/2014	Cooper Electronics	generator	18,029.50
09/22/2014	Cooper Electronics	generator maint contr	743.65
09/23/2014	Alternative Light & Energy	generator final payment	5,773.50
01/30/2015	Andrew E. Hall & Son, Inc.	gas line work for generator installation	1,442.15
Total for z2013G	Generator - \$35K		\$35,588.80
z2014LTE - \$50	к		
10/03/2014	Countryside Paving Co., Inc.	LTE paving and drainage	38,840.00
11/13/2014	Countryside Paving Co., Inc.	LTE paving and drainage	4,200.00
11/20/2014	Countryside Paving Co., Inc.	LTE paving and drainage - surcharge	394.27
Total for z2014L	TE - \$50K		\$43,434.27
z2014Tank mair	ntenance - \$15+45K		
07/17/2014	Agra Environmental & Laboratory Services	tank cleaning on site	412.50
00/10/0014	Litility Convice Co. INC	wash out all three tanks (three	4 404 00
09/10/2014	Utility Service Co. INC	invoice #s)	4,494.00
07/14/2015	HW Alward, Inc.	valves at tanks	11,283.00
	ank maintenance - \$15+45K		\$16,189.50
	TW Paving - \$50K		
12/07/2015	HW Alward, Inc.	downpayment on Alpine	22,000.00
12/16/2015	HW Alward, Inc.	LTW & Alpine	45,012.40
12/16/2015	HW Alward, Inc.	LTW & Alpine downpayment	-22,000.00

Date	Vendor	Memo/Description	Amount
12/08/2017	HW Alward, Inc.	credit for poor quality work and inability to remediate	-5,012.40
	pine & LTW Paving - \$50K		\$40,000.00
z2016Dredge Lag	-		
06/14/2017	HW Alward, Inc.	dredge lagoon	16,294.00
Total for z2016Dr	redge Lagoon - \$20K		\$16,294.00
z2016Refurbish a	all tanks = \$73K		
07/26/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	35,900.00
10/14/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	39,400.00
	Agra Environmental & Laboratory		,
01/17/2017	Services	tank contractor re VOCs	98.00
Total for z2016Re	əfurbish all tanks = \$73K		\$75,398.00
z2016Seal Roads	s - \$50K		
07/05/2016	Dosch King Co., Inc.	chip and seal on reserve	50,000.00
07/05/2016	Dosch King Co., Inc.	remainder of chip and seal	5,825.00
08/04/2016	Dosch King Co., Inc.	sweeper for chip and seal	802.50
Total for z2016Se	eal Roads - \$50K		\$56,627.50
z2017Dam Valve	Remediation - \$25K		
01/17/2017	Richard E. Deubert	engineering to correct siphon problems	450.00
03/27/2017	Richard E. Deubert	engineering to correct siphon problems	2,500.00
05/16/2017	Evanston Ins Co.	claim 0117297 dam valve design failure	-37,500.00
05/19/2017	Ron-Jon Construction Corp	Dam Valve Repair	48,000.00
05/25/2017	Princeton Hydro	insurance pmt for Dam failure	-5,000.00
06/30/2017	Richard E. Deubert	engineering to correct siphon problems	1,281.25
Total for z2017Da	am Valve Remediation - \$25K		\$9,731.25
z2017Diving Boa	rd - \$15K		
04/25/2017	Chaney	Diving Board refurb	4,244.99
05/16/2017	NJ Welds All LLC	weld steel dock for diving board	812.50
06/12/2017	Jorge Gomez	labor	3,785.00

materials

45.00

06/12/2017

Jorge Gomez

Date	Vendor	Memo/Description	Amount
07/09/2017	Chaney	Diving Board refurb	887.45
Total for z2017D	Diving Board - \$15K		\$9,774.94
z2017Tank Circi	ulation - \$7K		
09/17/2016	Pro Electric	Water Tower Electric	4,700.00
		50% down payment on electric at	
05/01/2017	Pro Electric	water tanks	2,350.00
05/01/2017	Pro Electric	50% down payment on invoice #2073	-2,350.00
11/13/2017	Pro Electric	Water Tower Electric	650.00
Total for z2017T	ank Circulation - \$7K		\$5,350.00
zAlpine Main - \$	0		
07/14/2015	HW Alward, Inc.	Alpine new main	19,096.00
Total for zAlpine	Main - \$0		\$19,096.00
otal for LCRF p	rojects		\$684,696.37
OTAL			\$684,696.37

TRANSACTIONS OVER \$1000

January 2020

Date	Vendor	Memo/Description	Amount
01/06/2020	Balance 5, LLC		-42.35
01/06/2020	One Call Concepts		-1.36
01/10/2020	Action Tree Service		-639.75
01/10/2020	Agra Environmental & Laboratory Services		-2,250.00
01/10/2020	Harding Township		-1,235.31
01/13/2020	CW Backshall - Country Nursery		-4,462.26
01/13/2020	Esposito's Recycling		-140.00
01/29/2020	Agra Environmental & Laboratory Services		-1,225.00
01/29/2020	Bob Edgar		-171.44
01/29/2020	Rebecca Dwyer		-19.00
01/29/2020	CW Backshall - Country Nursery		-3,203.28
01/29/2020	Patty Groff		-156.93
01/30/2020	CW Backshall - Country Nursery		-1,983.23
01/31/2020	Pave-Rite, Inc		-3,500.00

Mount Kemble Lake Association LIST OF UNFUNDED IDEAS

Member	Full Name		
Unfunded Projects			
Unfunded Projects:2017 drainage behind garden			
Unfunded Projects:2017 remediate debris at ballfield/dogpark			
Unfunded Projects: More survey markers on community lots			
Unfunded Projects:Remove more ash trees			