BALANCE SHEET

As of December 31, 2020

			Tota
	As of Dec 31, 2020	As of Dec 31, 2019 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
100 Operating Bank Accounts	97,123	94,307	2,81
1030 Contingency Bank Accounts	102,692	101,542	1,15
200 LCRF Bank Accts	108,866	53,291	55,57
Total Bank Accounts	308,681	249,140	59,54
Accounts Receivable			
1231 Accounts Receivable - MKLA	0	847	-84
Total Accounts Receivable	0	847	-84
Other Current Assets			
1441 Undeposited Funds	5,683	0	5,68
Total Other Current Assets	5,683	0	5,68
Total Current Assets	314,364	249,987	64,37
Fixed Assets			
1261 Clubhouse, beaches & docks	118,657	99,593	19,06
1262 Roads	227,033	227,033	
1361 Lakeshore Equipment	36,725	36,725	
1362 Water System	339,127	338,451	67
1366 Dam	49,283	49,283	
1369 Land	50,380	50,380	
Total Fixed Assets	821,205	801,465	19,74
TOTAL ASSETS	\$1,135,569	\$1,051,452	\$84,11
IABILITIES AND EQUITY			
Liabilities			
Total Liabilities			
Equity			
2280 Restricted Net Assets	345,999	284,541	61,45
3110 Unrestricted Retained Earnings	763,337	522,427	240,91
Net Income	26,233	244,484	-218,25
Total Equity	1,135,569	1,051,452	84,11
TOTAL LIABILITIES AND EQUITY	\$1,135,569	\$1,051,452	\$84,11

BUDGET VS. ACTUALS: 2020 BUDGET - FY20 P&L

January - December 2020

				Total
	Actual	Budget	over Budget	% of Budget
INCOME				
4211 MKLA Base Dues [\$2450/yr]	214,404.93	235,200.00	-20,795.07	91.16 %
4220 Restricted Income	-1,695.97		-1,695.97	
4221 Restricted Dam Assessments [\$250/yr]	21,964.25	24,000.00	-2,035.75	91.52 %
4222 Restricted LCRF Assessments [\$400/yr]	35,142.93	38,400.00	-3,257.07	91.52 %
4223 Restricted LCRF New Member Fees	27,125.00	9,300.00	17,825.00	291.67 %
4241 Clubhouse Private Rentals	-500.00	1,800.00	-2,300.00	-27.78 %
4250 Interest Income	1,264.55	1,740.00	-475.45	72.68 %
4261 Misc Income	5,320.28	8,560.00	-3,239.72	62.15 %
8007 Unapplied Cash Payment Income	-1,556.01		-1,556.01	
Total Income	301,469.96	319,000.00	-17,530.04	94.50 %
GROSS PROFIT	301,469.96	319,000.00	-17,530.04	94.50 %
EXPENSES				
5210 Administration	44,120.00	45,000.00	-880.00	98.04 %
5220 Beaches & Docks	18,650.43	22,000.00	-3,349.57	84.77 %
5250 Grounds	45,329.04	37,000.00	8,329.04	122.51 %
5270 Clubhouse	15,001.55	20,000.00	-4,998.45	75.01 %
5280 Road	18,925.91	30,000.00	-11,074.09	63.09 %
5330 Dam Operations	1,231.52	2,000.00	-768.48	61.58 %
5340 Water Operations	24,074.31	40,000.00	-15,925.69	60.19 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
Bank charges	20.00		20.00	
Total Expenses	217,352.76	246,000.00	-28,647.24	88.35 %
NET OPERATING INCOME	84,117.20	73,000.00	11,117.20	115.23 %
OTHER INCOME				
70000 Net Restricted Income	-57,883.83		-57,883.83	
Total Other Income	-57,883.83	0.00	-57,883.83	0.00%
NET OTHER INCOME	-57,883.83	0.00	-57,883.83	0.00%
NET INCOME	\$26,233.37	\$73,000.00	\$ -46,766.63	35.94 %

BUDGET VS. ACTUALS: 2020 BUDGET - FY20 P&L

January - December 2020

	Actual	Dudget	over Dudget	Tota
	Actual	Budget	over Budget	% of Budge
				04 50 0
4211 MKLA Base Dues [\$2450/yr]	215,251.93	235,200.00	-19,948.07	91.52 %
4214 Bad Debt	-847.00		-847.00	
Total 4211 MKLA Base Dues [\$2450/yr]	214,404.93	235,200.00	-20,795.07	91.16 %
4220 Restricted Income				
4224 Restricted Gift	-1,695.97		-1,695.97	
Total 4220 Restricted Income	-1,695.97		-1,695.97	
4221 Restricted Dam Assessments [\$250/yr]	21,964.25	24,000.00	-2,035.75	91.52 %
4222 Restricted LCRF Assessments [\$400/yr]	35,142.93	38,400.00	-3,257.07	91.52 %
4223 Restricted LCRF New Member Fees	27,125.00	9,300.00	17,825.00	291.67 %
4241 Clubhouse Private Rentals	-500.00	1,800.00	-2,300.00	-27.78 %
4250 Interest Income	1,158.16	1,560.00	-401.84	74.24 %
4225 Restricted LCRF interest income	106.39	180.00	-73.61	59.11 %
Total 4250 Interest Income	1,264.55	1,740.00	-475.45	72.68 %
4261 Misc Income				
4261.1 Late Fees	176.03		176.03	
4264 Late Fees & other penalties		144.00	-144.00	
4265 Snow Removal Rebate	5,069.25	8,416.00	-3,346.75	60.23 %
8005 Misc Adjustments	75.00		75.00	
Total 4261 Misc Income	5,320.28	8,560.00	-3,239.72	62.15 %
8007 Unapplied Cash Payment Income	-1,556.01		-1,556.01	
Total Income	301,469.96	319,000.00	-17,530.04	94.50 %
GROSS PROFIT	301,469.96	319,000.00	-17,530.04	94.50 %
EXPENSES				
5210 Administration				
5211 Administration	111.00	120.00	-9.00	92.50 %
5212 Bank Charges	-20.00	240.00	-260.00	-8.33 %
5214 Professional Fees	7,472.07	3,600.00	3,872.07	207.56 %
5215 Property Taxes	4,635.26	5,000.00	-364.74	92.71 %
5216 Insurance	26,059.05	26,340.00	-280.95	98.93 %
5217 Office Supplies & Misc.	1,867.35	1,200.00	667.35	155.61 %
5218 Clubhouse Utilities	3,379.93	5,100.00	-1,720.07	66.27 %
5219 Community	615.34	3,400.00	-2,784.66	18.10 %
Total 5210 Administration	44,120.00	45,000.00	-880.00	98.04 %
5220 Beaches & Docks				
5221 Beach Operations	2,048.01	3,000.00	-951.99	68.27 %
5222 Repairs & Improvements	1,702.08		1,702.08	
5226 Water Analysis & Treatment	11,493.34	15,000.00	-3,506.66	76.62 %
5229 Beach TBC	3,407.00	4,000.00	-593.00	85.18 %

	Actual	Budget	over Budget	% of Budge
Total 5220 Beaches & Docks	18,650.43	22,000.00	-3,349.57	84.77 %
5250 Grounds	,	,	-,	
5251 Grounds Operations	41,411.64	33,200.00	8,211.64	124.73 %
5254 Tennis Court	3,917.40	3,800.00	117.40	103.09 %
Total 5250 Grounds	45,329.04	37,000.00	8,329.04	122.51 %
5270 Clubhouse	-,			
5271 Clubhouse Operations	3,743.78	4,200.00	-456.22	89.14 %
5272 Clubhouse Repairs & Maint	8,050.70	10,800.00	-2,749.30	74.54 %
5272.5 Material	382.60		382.60	
Total 5272 Clubhouse Repairs & Maint	8,433.30	10,800.00	-2,366.70	78.09 %
5273 Clubhouse TBC	2,824.47	5,000.00	-2,175.53	56.49 %
Total 5270 Clubhouse	15,001.55	20,000.00	-4,998.45	75.01 %
5280 Road				
5281 Road Operations	12,412.37	15,000.00	-2,587.63	82.75 %
5281.5 Materials	68.05		68.05	
Total 5281 Road Operations	12,480.42	15,000.00	-2,519.58	83.20 %
5285 Snow Removal	6,445.49	15,000.00	-8,554.51	42.97 %
Total 5280 Road	18,925.91	30,000.00	-11,074.09	63.09 %
5330 Dam Operations				
5332 Maintenance	1,231.52	2,000.00	-768.48	61.58 %
Total 5330 Dam Operations	1,231.52	2,000.00	-768.48	61.58 %
5340 Water Operations	100.00		100.00	
5341 Quality Control & Lic Fees	15,550.75	24,000.00	-8,449.25	64.79 %
5342 Water Utilities	4,095.30	4,800.00	-704.70	85.32 %
5343 Repair & Maintenance	4,306.38	11,200.00	-6,893.62	38.45 %
5343.5 materials	21.88		21.88	
Total 5343 Repair & Maintenance	4,328.26	11,200.00	-6,871.74	38.65 %
5349 Water TBC	0.00		0.00	
Total 5340 Water Operations	24,074.31	40,000.00	-15,925.69	60.19 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
Bank charges	20.00		20.00	
Total Expenses	217,352.76	246,000.00	-28,647.24	88.35 %
IET OPERATING INCOME	84,117.20	73,000.00	11,117.20	115.23 %
THER INCOME				
70000 Net Restricted Income	-57,883.83		-57,883.83	
Total Other Income	-57,883.83	0.00	-57,883.83	0.00%
IET OTHER INCOME	-57,883.83	0.00	-57,883.83	0.00%
JET INCOME	\$26,233.37	\$73,000.00	\$ -46,766.63	35.94 %

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Date	Vendor	Memo/Description	Amount
LCRF projects			
2020 Clubhouse	ə New Roof - \$22,000		
05/06/2020	Sabol	downpayment new roof	500
06/01/2020	Harding Township	Roof permit	164
06/09/2020	Deegan Bros. Roofing & Siding	Final Roof Payment	18,400
Total for 2020 C	Clubhouse New Roof - \$22,000		\$19,064
2020 Water Proj	ects - Auto Chlorine Reading, Float Tank	Controls, Circ Pump - 20,000	
		2020 LCRF project Tank	
08/06/2020	Heiden	Circulation/float controls	676
Total for 2020 W	ater Projects - Auto Chlorine Reading, Flo	pat Tank Controls, Circ Pump - 20,000	\$676
Total for LCRF p	rojects		\$19,740

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Detc	Vender	Nome (Deceriptien	A
Date	Vendor	Memo/Description	Amount
LCRF projects			
2018PH2 repair	or replace - \$75K + \$100K		
01/03/2018	EWMA	retainer for contaminated well studies	1,250.00
01/22/2018	Highlands Water Wells	work on pump#3	400.00
01/23/2018	Highlands Water Wells	pull pumps	1,200.00
02/15/2018	EWMA	engineering for contaminated wells	2,260.00
02/25/2018	Hager-Richter Geoscience Inc	borings	4,450.00
03/12/2018	Penny Althoff	GEOLOGIST FOR WELL	500.00
03/14/2018	NJ Division of Revenue	PH2 remediation - permit	1,189.00
03/15/2018	John Vogel II	ph2 remediation - surveys	1,450.00
03/15/2018	EWMA	engineering for contaminated wells	3,765.00
03/16/2018		new well permit	375.00
03/17/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,500.00
03/17/2018	B. Horstmann Septic Service LLC	ph2 remediation - septic pump out and camera	275.00
03/17/2018	B. Horstmann Septic Service LLC	sales tax and permit fee	28.22
03/19/2018	Highlands Water Wells	materials wells 2&3	538.54
03/19/2018	Highlands Water Wells	work on wells 2&3	3,918.19
03/20/2018	Agra Environmental & Laboratory Services	meeting	112.50
03/29/2018	Richard A. Barrett	geologist for well #2	200.00
03/29/2018	Murray	ph2 remediation paper copies	270.15
04/05/2018	John Vogel II	surveys	250.00
04/05/2018	John Vogel II	harding fee	25.00
04/08/2018	Where Old Meets New LLC	camera inspection of well2	575.00
04/08/2018	Where Old Meets New LLC	sales tax	40.25
04/09/2018	E&LP	retainer for profession engineer for NJDEP docs	1,000.00

Date	Vendor	Memo/Description	Amount
04/13/2018	NJ Division of Revenue	more permits	1,000.00
04/13/2018	Richard A. Barrett	permit repayment	130.00
04/13/2018	E&LP	PE work for NJDEP well permitting #4	4,200.00
04/13/2018	E&LP	PE work for NJDEP well permitting #3 deeper dig	1,200.00
04/30/2018	E&LP	more engineering for PH2 project	1,682.98
05/01/2018	Agra Environmental & Laboratory Services	coliform, VOCs and other for well #3	1,595.00
05/01/2018	EWMA	engineering for contaminated wells	3,309.70
05/04/2018	Highlands Water Wells	materials wells 2&3	103.20
05/04/2018	Highlands Water Wells	work on wells 2&3	1,231.75
05/07/2018	D&L Well Drilling & Pump Co	CHECK 1618	3,000.00
05/13/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/15/2018	EWMA	engineering for contaminated wells	1,372.50
05/21/2018	Harding Township	permits for wells	388.00
05/24/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,430.00
05/31/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/31/2018	E&LP	more engineering for PH2 project	5,897.07
06/19/2018	EWMA	engineering for contaminated wells	1,628.75
06/26/2018	Agra Environmental & Laboratory Services	coliform	1,068.75
06/30/2018	E&LP	more engineering for PH2 project	3,188.89
07/10/2018	Highlands Water Wells	materials wells 2&3	3,879.15
07/10/2018	Highlands Water Wells	work on wells 2&3	600.00
07/17/2018	Highlands Water Wells	materials wells 3	914.31
07/17/2018	Highlands Water Wells	work on wells 3	250.00
08/10/2018	Agra Environmental & Laboratory Services	coliform well#3 raw	478.00
08/23/2018	Highlands Water Wells	materials	31,218.44
08/23/2018	Highlands Water Wells	labor	6,900.00
09/04/2018	Highlands Water Wells	work on wells 3	1,600.00
10/10/2018	Highlands Water Wells	work on wells 3 Labor	19,577.00

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Date	Vendor	Memo/Description	Amount
10/10/2018	Highlands Water Wells	ph2 remediation	33,406.01
11/09/2018	Highlands Water Wells	electric upgrade	1,806.00
12/09/2018	Highlands Water Wells	ph2 remediation - pipes and testing	5,100.00
02/11/2019	Highlands Water Wells	Run water line pump house 1 to well 4	600.00
02/11/2019	Highlands Water Wells	well head protection, bollards and steel cage	5,000.00
02/22/2019	E&LP	Well 4 modification of drawings	3,710.08
07/01/2019	E&LP	Well 4	671.25
08/28/2019	Highlands Water Wells	Connect well 4	525.00
otal for 2018PI	H2 repair or replace - \$75K + \$100K		\$184,513.68
2019 Roads Tai	r and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000.00
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000.00
otal for 2019 R	loads Tar and repair -\$40,000		\$40,000.00
2012Elm - \$50	К		
09/29/2012	Merton Paving & Excavating, Inc	deposit for 2012 paving project	7,000.00
06/03/2013	Merton Paving & Excavating, Inc		56,713.38
07/15/2013	Merton Paving & Excavating, Inc	catch basin @ Elm	925.00
Fotal for z2012E	Elm - \$50K		\$64,638.38
2013Dam Valv	re Repair - \$50K		
08/01/2013	Princeton Hydro	design pumping system	1,461.25
09/27/2013	Princeton Hydro	valve decommission, hydro analysis, design pumping system final pmt	3,113.75
02/28/2014	Princeton Hydro	siphon & pump report	114.17
07/26/2014	NJ Division of Fish and Wildlife	lowering permit	2.00
08/26/2014	Princeton Hydro	siphon & pump investigation & tech spec	5,600.00
09/29/2014	Princeton Hydro	various dam study	141.53
09/29/2014	Princeton Hydro	scouring studay	1,200.00
10/31/2014	Princeton Hydro	various dam study	374.00
11/26/2014	Princeton Hydro	various dam study	216.00

Date	Vendor	Memo/Description	Amount
12/23/2014	Princeton Hydro	various dam study	1,500.00
12/23/2014	Princeton Hydro	various dam study	18.35
07/24/2015	Princeton Hydro	various dam study	286.00
08/21/2015	Princeton Hydro	Dam Valve Repair	2,314.00
10/01/2015	Ron-Jon Construction Corp	Dam Valve Repair	50,969.00
04/29/2016	Diskard E. Daukart	engineering to correct siphon	750.00
	Richard E. Deubert	problems	750.00
	Dam Valve Repair - \$50K		\$68,060.05
z2013Generator			
07/19/2013	Alternative Light & Energy	generator down payment	9,600.00
05/13/2014	Cooper Electronics	generator	18,029.50
09/22/2014	Cooper Electronics	generator maint contr	743.65
09/23/2014	Alternative Light & Energy	generator final payment	5,773.50
01/30/2015	Andrew E. Hall & Son, Inc.	gas line work for generator installation	1,442.15
Total for z2013G	Generator - \$35K		\$35,588.80
z2014LTE - \$50	к		
10/03/2014	Countryside Paving Co., Inc.	LTE paving and drainage	38,840.00
11/13/2014	Countryside Paving Co., Inc.	LTE paving and drainage	4,200.00
11/20/2014	Countryside Paving Co., Inc.	LTE paving and drainage - surcharge	394.27
Total for z2014L	TE - \$50K		\$43,434.27
z2014Tank mair	ntenance - \$15+45K		
07/17/2014	Agra Environmental & Laboratory Services	tank cleaning on site	412.50
00/10/0014	Litility Convice Co. INC	wash out all three tanks (three	4 404 00
09/10/2014	Utility Service Co. INC	invoice #s)	4,494.00
07/14/2015	HW Alward, Inc.	valves at tanks	11,283.00
	ank maintenance - \$15+45K		\$16,189.50
	TW Paving - \$50K		
12/07/2015	HW Alward, Inc.	downpayment on Alpine	22,000.00
12/16/2015	HW Alward, Inc.	LTW & Alpine	45,012.40
12/16/2015	HW Alward, Inc.	LTW & Alpine downpayment	-22,000.00

Date	Vendor	Memo/Description	Amount
12/08/2017	HW Alward, Inc.	credit for poor quality work and inability to remediate	-5,012.40
	Alpine & LTW Paving - \$50K		\$40,000.00
z2016Dredge La			
06/14/2017	HW Alward, Inc.	dredge lagoon	16,294.00
Total for z2016E	Dredge Lagoon - \$20K		\$16,294.00
z2016Refurbish	all tanks = \$73K		
07/26/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	35,900.00
10/14/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	39,400.00
	Agra Environmental & Laboratory		
01/17/2017	Services	tank contractor re VOCs	98.00
Total for z2016F	Refurbish all tanks = \$73K		\$75,398.00
z2016Seal Road	ds - \$50K		
07/05/2016	Dosch King Co., Inc.	chip and seal on reserve	50,000.00
07/05/2016	Dosch King Co., Inc.	remainder of chip and seal	5,825.00
08/04/2016	Dosch King Co., Inc.	sweeper for chip and seal	802.50
Total for z2016S	Seal Roads - \$50K		\$56,627.50
z2017Dam Valv	e Remediation - \$25K		
01/17/2017	Richard E. Deubert	engineering to correct siphon problems	450.00
03/27/2017	Richard E. Deubert	engineering to correct siphon problems	2,500.00
05/16/2017	Evanston Ins Co.	claim 0117297 dam valve design failure	-37,500.00
05/19/2017	Ron-Jon Construction Corp	Dam Valve Repair	48,000.00
05/25/2017	Princeton Hydro	insurance pmt for Dam failure	-5,000.00
06/30/2017	Richard E. Deubert	engineering to correct siphon problems	1,281.25
Total for z2017E	Dam Valve Remediation - \$25K		\$9,731.25
z2017Diving Bo	ard - \$15K		
04/25/2017	Chaney	Diving Board refurb	4,244.99
05/16/2017	NJ Welds All LLC	weld steel dock for diving board	812.50
06/12/2017	Jorge Gomez	labor	3,785.00

materials

45.00

06/12/2017

Jorge Gomez

Date	Vendor	Memo/Description	Amount
07/09/2017	Chaney	Diving Board refurb	887.45
Total for z2017D	Diving Board - \$15K		\$9,774.94
z2017Tank Circu	ulation - \$7K		
09/17/2016	Pro Electric	Water Tower Electric	4,700.00
		50% down payment on electric at	
05/01/2017	Pro Electric	water tanks	2,350.00
05/01/2017	Pro Electric	50% down payment on invoice #2073	-2,350.00
11/13/2017	Pro Electric	Water Tower Electric	650.00
Total for z2017T	ank Circulation - \$7K		\$5,350.00
zAlpine Main - \$	0		
07/14/2015	HW Alward, Inc.	Alpine new main	19,096.00
Total for zAlpine	Main - \$0		\$19,096.00
otal for LCRF p	rojects		\$684,696.37
OTAL			\$684,696.37

TRANSACTIONS OVER \$1000

October 2020

Date	Vendor	Memo/Description	Amount
10/06/2020	Agra Environmental & Laboratory Services		-2,520.00
10/06/2020	Balance 5, LLC		-55.00
10/06/2020	Murray		-375.00
10/06/2020	One Call Concepts		-2.86
10/13/2020	Agra Environmental & Laboratory Services		-150.00
10/13/2020	CW Backshall - Country Nursery		-1,161.15
10/13/2020	Hill Wallack LLP		-157.50
10/22/2020	Agra Environmental & Laboratory Services		-495.00
10/22/2020	Alpine Tree		-7,463.75
10/22/2020	Ozzys Painting LLC		-1,600.00
10/22/2020	Sabol		-140.75
10/26/2020	Esposito's Recycling		-140.00
10/26/2020	Pro Electric		-186.59