### **BALANCE SHEET**

As of December 31, 2021

			Total
	As of Dec 31, 2021	As of Dec 31, 2020 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
100 Operating Bank Accounts	96,529	73,531	22,997
1030 Contingency Bank Accounts	103,833	103,076	757
200 LCRF Bank Accts	164,080	135,454	28,626
Total Bank Accounts	364,442	312,060	52,381
Total Current Assets	364,442	312,060	52,381
Fixed Assets			
1261 Clubhouse, beaches & docks	124,889	124,889	0
1262 Roads	227,033	227,033	0
1361 Lakeshore Equipment	36,725	36,725	C
1362 Water System	339,163	339,163	0
1366 Dam	49,283	49,283	0
1369 Land	50,380	50,380	0
Total Fixed Assets	827,472	827,472	0
TOTAL ASSETS	\$1,191,914	\$1,139,533	\$52,381
LIABILITIES AND EQUITY			
Liabilities			
Total Liabilities			0
Equity			
2280 Restricted Net Assets	332,993	286,197	46,796
3110 Unrestricted Retained Earnings	846,989	767,227	79,762
Net Income	11,932	86,109	-74,177
Total Equity	1,191,914	1,139,533	52,381
TOTAL LIABILITIES AND EQUITY	\$1,191,914	\$1,139,533	\$52,381

### BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

				Total
	Actual	Budget	over Budget	% of Budget
INCOME				
4211 MKLA Base Dues [\$2450/yr]	162,182.19	235,200.00	-73,017.81	68.96 %
4221 Restricted Dam Assessments [\$250/yr]	16,549.05	24,000.00	-7,450.95	68.95 %
4222 Restricted LCRF Assessments [\$400/yr]	26,478.51	38,400.00	-11,921.49	68.95 %
4223 Restricted LCRF New Member Fees	17,032.50	12,400.00	4,632.50	137.36 %
4241 Clubhouse Private Rentals	2,400.00	900.00	1,500.00	266.67 %
4250 Interest Income	847.70	1,690.00	-842.30	50.16 %
4261 Misc Income	5,549.08	4,680.00	869.08	118.57 %
8007 Unapplied Cash Payment Income	1,580.02		1,580.02	
Total Income	232,619.05	317,270.00	-84,650.95	73.32 %
GROSS PROFIT	232,619.05	317,270.00	-84,650.95	73.32 %
EXPENSES				
5210 Administration	33,229.23	48,000.00	-14,770.77	69.23 %
5220 Beaches & Docks	10,487.69	19,000.00	-8,512.31	55.20 %
5250 Grounds	27,279.77	48,000.00	-20,720.23	56.83 %
5270 Clubhouse	6,589.90	16,000.00	-9,410.10	41.19 %
5280 Road	49,658.18	30,000.00	19,658.18	165.53 %
5330 Dam Operations	1,980.57	4,500.00	-2,519.43	44.01 %
5340 Water Operations	26,012.62	35,000.00	-8,987.38	74.32 %
5350 Lakeshore Rental Payments	25,000.00	50,000.00	-25,000.00	50.00 %
Total Expenses	180,237.96	250,500.00	-70,262.04	71.95 %
NET OPERATING INCOME	52,381.09	66,770.00	-14,388.91	78.45 %
OTHER INCOME				
70000 Net Restricted Income	-40,449.20		-40,449.20	
Total Other Income	-40,449.20	0.00	-40,449.20	0.00%
NET OTHER INCOME	-40,449.20	0.00	-40,449.20	0.00%
NET INCOME	\$11,931.89	\$66,770.00	\$ -54,838.11	17.87 %

### BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

	A I	Dudaat	an and Decidence'	Tota
	Actual	Budget	over Budget	% of Budge
4211 MKLA Base Dues [\$2450/yr]	162,182.19	235,200.00	-73,017.81	68.96 %
4221 Restricted Dam Assessments [\$250/yr]	16,549.05	24,000.00	-7,450.95	68.95 %
4222 Restricted LCRF Assessments [\$400/yr]	26,478.51	38,400.00	-11,921.49	68.95 %
4223 Restricted LCRF New Member Fees	17,032.50	12,400.00	4,632.50	137.36 %
4241 Clubhouse Private Rentals	2,400.00	900.00	1,500.00	266.67 %
4250 Interest Income	760.31	1,560.00	-799.69	48.74 %
4225 Restricted LCRF interest income	87.39	130.00	-42.61	67.22 %
Total 4250 Interest Income	847.70	1,690.00	-842.30	50.16 %
4261 Misc Income	2,274.03		2,274.03	
4261.1 Late Fees	210.63	180.00	30.63	117.02 %
4265 Snow Removal Rebate	3,064.42	4,500.00	-1,435.58	68.10 %
Total 4261 Misc Income	5,549.08	4,680.00	869.08	118.57 %
8007 Unapplied Cash Payment Income	1,580.02		1,580.02	
Total Income	232,619.05	317,270.00	-84,650.95	73.32 %
ROSS PROFIT	232,619.05	317,270.00	-84,650.95	73.32 %
XPENSES				
5210 Administration				
5211 Administration	78.00		78.00	
5212 Bank Charges	98.84		98.84	
5214 Professional Fees	6,225.44	8,000.00	-1,774.56	77.82 %
5215 Property Taxes	2,317.86	5,000.00	-2,682.14	46.36 %
5216 Insurance	19,364.24	26,500.00	-7,135.76	73.07 %
5217 Office Supplies & Misc.	784.26	2,000.00	-1,215.74	39.21 %
5218 Clubhouse Utilities	2,956.72	5,000.00	-2,043.28	59.13 %
5219 Community	1,403.87	1,500.00	-96.13	93.59 %
Total 5210 Administration	33,229.23	48,000.00	-14,770.77	69.23 %
5220 Beaches & Docks				
5221 Beach Operations	1,309.38	3,000.00	-1,690.62	43.65 %
5226 Water Analysis & Treatment	9,178.31	16,000.00	-6,821.69	57.36 %
Total 5220 Beaches & Docks	10,487.69	19,000.00	-8,512.31	55.20 %
5250 Grounds				
5251 Grounds Operations	18,022.59	21,000.00	-2,977.41	85.82 %
5252 Tree Removal	5,331.25	13,000.00	-7,668.75	41.01 %
5254 Tennis Court	3,925.93	4,000.00	-74.07	98.15 %
5255 Fall Clean-up	·	10,000.00	-10,000.00	
Total 5250 Grounds	27,279.77	48,000.00	-20,720.23	56.83 9
5270 Clubhouse				
5271 Clubhouse Operations	3,595.64	10,000.00	-6,404.36	35.96 %

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				Total
	Actual	Budget	over Budget	% of Budget
5272 Clubhouse Repairs & Maint	2,722.69	6,000.00	-3,277.31	45.38 %
5272.5 Material	271.57		271.57	
Total 5272 Clubhouse Repairs & Maint	2,994.26	6,000.00	-3,005.74	49.90 %
Total 5270 Clubhouse	6,589.90	16,000.00	-9,410.10	41.19 %
5280 Road				
5281 Road Operations	4,500.00	15,000.00	-10,500.00	30.00 %
5285 Snow Removal	23,408.18	15,000.00	8,408.18	156.05 %
5289 Roads TBC	21,750.00		21,750.00	
Total 5280 Road	49,658.18	30,000.00	19,658.18	165.53 %
5330 Dam Operations	1,210.87		1,210.87	
5332 Maintenance	769.70	4,500.00	-3,730.30	17.10 %
Total 5330 Dam Operations	1,980.57	4,500.00	-2,519.43	44.01 %
5340 Water Operations				
5341 Quality Control & Lic Fees	14,774.00	23,000.00	-8,226.00	64.23 %
5342 Water Utilities	2,376.70	4,800.00	-2,423.30	49.51 %
5343 Repair & Maintenance	1,058.42	7,200.00	-6,141.58	14.70 %
5349 Water TBC	7,803.50		7,803.50	
Total 5340 Water Operations	26,012.62	35,000.00	-8,987.38	74.32 %
5350 Lakeshore Rental Payments	25,000.00	50,000.00	-25,000.00	50.00 %
Total Expenses	180,237.96	250,500.00	-70,262.04	71.95 %
NET OPERATING INCOME	52,381.09	66,770.00	-14,388.91	78.45 %
OTHER INCOME				
70000 Net Restricted Income	-40,449.20		-40,449.20	
Total Other Income	-40,449.20	0.00	-40,449.20	0.00%
NET OTHER INCOME	-40,449.20	0.00	-40,449.20	0.00%
NET INCOME	\$11,931.89	\$66,770.00	\$ -54,838.11	17.87 %

# Active LCRF Project Budget & Billings

### OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Date	Vendor	Memo/Description	Amount
LCRF projects			
2020 Water Proj	ects - Auto Chlorine Reading, Float	Tank Controls, Circ Pump - 20,000	
		2020 LCRF project Tank	
08/06/2020	Heiden	Circulation/float controls	676
11/23/2020	Heiden	pipe fitting, timer and ext cord	36
Total for 2020 W	ater Projects - Auto Chlorine Readir	ng, Float Tank Controls, Circ Pump - 20,000	\$712
2021 Roads Tar	and Repair -\$70,000		
		downpayment LCRF Roads chip and	
07/15/2021	Dosch King Co., Inc.	seal. Total bill \$72,500	21,750
Total for 2021 R	oads Tar and Repair -\$70,000		\$21,750
Total for LCRF p	rojects		\$22,462

# Active LCRF Project Budget & Billings

### OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Detc	Vender	Nome (Deceription	A
Date	Vendor	Memo/Description	Amount
LCRF projects			
2018PH2 repair	or replace - \$75K + \$100K		
01/03/2018	EWMA	retainer for contaminated well studies	1,250.00
01/22/2018	Highlands Water Wells	work on pump#3	400.00
01/23/2018	Highlands Water Wells	pull pumps	1,200.00
02/15/2018	EWMA	engineering for contaminated wells	2,260.00
02/25/2018	Hager-Richter Geoscience Inc	borings	4,450.00
03/12/2018	Penny Althoff	GEOLOGIST FOR WELL	500.00
03/14/2018	NJ Division of Revenue	PH2 remediation - permit	1,189.00
03/15/2018	John Vogel II	ph2 remediation - surveys	1,450.00
03/15/2018	EWMA	engineering for contaminated wells	3,765.00
03/16/2018		new well permit	375.00
03/17/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,500.00
03/17/2018	B. Horstmann Septic Service LLC	ph2 remediation - septic pump out and camera	275.00
03/17/2018	B. Horstmann Septic Service LLC	sales tax and permit fee	28.22
03/19/2018	Highlands Water Wells	materials wells 2&3	538.54
03/19/2018	Highlands Water Wells	work on wells 2&3	3,918.19
03/20/2018	Agra Environmental & Laboratory Services	meeting	112.50
03/29/2018	Richard A. Barrett	geologist for well #2	200.00
03/29/2018	Murray	ph2 remediation paper copies	270.15
04/05/2018	John Vogel II	surveys	250.00
04/05/2018	John Vogel II	harding fee	25.00
04/08/2018	Where Old Meets New LLC	camera inspection of well2	575.00
04/08/2018	Where Old Meets New LLC	sales tax	40.25
04/09/2018	E&LP	retainer for profession engineer for NJDEP docs	1,000.00

Date	Vendor	Memo/Description	Amount
04/13/2018	NJ Division of Revenue	more permits	1,000.00
04/13/2018	Richard A. Barrett	permit repayment	130.00
04/13/2018	E&LP	PE work for NJDEP well permitting #4	4,200.00
04/13/2018	E&LP	PE work for NJDEP well permitting #3 deeper dig	1,200.00
04/30/2018	E&LP	more engineering for PH2 project	1,682.98
05/01/2018	Agra Environmental & Laboratory Services	coliform, VOCs and other for well #3	1,595.00
05/01/2018	EWMA	engineering for contaminated wells	3,309.70
05/04/2018	Highlands Water Wells	materials wells 2&3	103.20
05/04/2018	Highlands Water Wells	work on wells 2&3	1,231.75
05/07/2018	D&L Well Drilling & Pump Co	CHECK 1618	3,000.00
05/13/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/15/2018	EWMA	engineering for contaminated wells	1,372.50
05/21/2018	Harding Township	permits for wells	388.00
05/24/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,430.00
05/31/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/31/2018	E&LP	more engineering for PH2 project	5,897.07
06/19/2018	EWMA	engineering for contaminated wells	1,628.75
06/26/2018	Agra Environmental & Laboratory Services	coliform	1,068.75
06/30/2018	E&LP	more engineering for PH2 project	3,188.89
07/10/2018	Highlands Water Wells	materials wells 2&3	3,879.15
07/10/2018	Highlands Water Wells	work on wells 2&3	600.00
07/17/2018	Highlands Water Wells	materials wells 3	914.31
07/17/2018	Highlands Water Wells	work on wells 3	250.00
08/10/2018	Agra Environmental & Laboratory Services	coliform well#3 raw	478.00
08/23/2018	Highlands Water Wells	materials	31,218.44
08/23/2018	Highlands Water Wells	labor	6,900.00
09/04/2018	Highlands Water Wells	work on wells 3	1,600.00
10/10/2018	Highlands Water Wells	work on wells 3 Labor	19,577.00

Date	Vendor	Memo/Description	Amount
10/10/2018	Highlands Water Wells	ph2 remediation	33,406.01
11/09/2018	Highlands Water Wells	electric upgrade	1,806.00
12/09/2018	Highlands Water Wells	ph2 remediation - pipes and testing	5,100.00
02/11/2019	Highlands Water Wells	Run water line pump house 1 to well 4	600.00
02/11/2019	Highlands Water Wells	well head protection, bollards and steel cage	5,000.00
02/22/2019	E&LP	Well 4 modification of drawings	3,710.08
07/01/2019	E&LP	Well 4	671.25
08/28/2019	Highlands Water Wells	Connect well 4	525.00
otal for 2018PH	H2 repair or replace - \$75K + \$100K		\$184,513.68
2019 Roads Tar	r and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000.00
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000.00
Fotal for 2019 R	loads Tar and repair -\$40,000		\$40,000.00
z2012Elm - \$50	К		
09/29/2012	Merton Paving & Excavating, Inc	deposit for 2012 paving project	7,000.00
06/03/2013	Merton Paving & Excavating, Inc		56,713.38
07/15/2013	Merton Paving & Excavating, Inc	catch basin @ Elm	925.00
Total for z2012E	Elm - \$50K		\$64,638.38
z2013Dam Valv	e Repair - \$50K		
08/01/2013	Princeton Hydro	design pumping system	1,461.25
09/27/2013	Princeton Hydro	valve decommission, hydro analysis, design pumping system final pmt	3,113.75
02/28/2014	Princeton Hydro	siphon & pump report	114.17
07/26/2014	NJ Division of Fish and Wildlife	lowering permit	2.00
08/26/2014	Princeton Hydro	siphon & pump investigation & tech spec	5,600.00
09/29/2014	Princeton Hydro	various dam study	141.53
09/29/2014	Princeton Hydro	scouring studay	1,200.00
10/31/2014	Princeton Hydro	various dam study	374.00
11/26/2014	Princeton Hydro	various dam study	216.00

Date	Vendor	Memo/Description	Amount
12/23/2014	Princeton Hydro	various dam study	1,500.00
12/23/2014	Princeton Hydro	various dam study	18.35
07/24/2015	Princeton Hydro	various dam study	286.00
08/21/2015	Princeton Hydro	Dam Valve Repair	2,314.00
10/01/2015	Ron-Jon Construction Corp	Dam Valve Repair	50,969.00
04/29/2016	Diskard E. Daukart	engineering to correct siphon	750.00
	Richard E. Deubert	problems	750.00
	Dam Valve Repair - \$50K		\$68,060.05
z2013Generator			
07/19/2013	Alternative Light & Energy	generator down payment	9,600.00
05/13/2014	Cooper Electronics	generator	18,029.50
09/22/2014	Cooper Electronics	generator maint contr	743.65
09/23/2014	Alternative Light & Energy	generator final payment	5,773.50
01/30/2015	Andrew E. Hall & Son, Inc.	gas line work for generator installation	1,442.15
Total for z2013G	Generator - \$35K		\$35,588.80
z2014LTE - \$50	к		
10/03/2014	Countryside Paving Co., Inc.	LTE paving and drainage	38,840.00
11/13/2014	Countryside Paving Co., Inc.	LTE paving and drainage	4,200.00
11/20/2014	Countryside Paving Co., Inc.	LTE paving and drainage - surcharge	394.27
Total for z2014L	TE - \$50K		\$43,434.27
z2014Tank mair	ntenance - \$15+45K		
07/17/2014	Agra Environmental & Laboratory Services	tank cleaning on site	412.50
00/10/0014	Litility Convice Co. INC	wash out all three tanks (three	4 404 00
09/10/2014	Utility Service Co. INC	invoice #s)	4,494.00
07/14/2015	HW Alward, Inc.	valves at tanks	11,283.00
	ank maintenance - \$15+45K		\$16,189.50
	TW Paving - \$50K		
12/07/2015	HW Alward, Inc.	downpayment on Alpine	22,000.00
12/16/2015	HW Alward, Inc.	LTW & Alpine	45,012.40
12/16/2015	HW Alward, Inc.	LTW & Alpine downpayment	-22,000.00

Date	Vendor	Memo/Description	Amount
12/08/2017	HW Alward, Inc.	credit for poor quality work and inability to remediate	-5,012.40
	bine & LTW Paving - \$50K		\$40,000.00
z2016Dredge Lag	joon - \$20K		
06/14/2017	HW Alward, Inc.	dredge lagoon	16,294.00
Total for z2016Dr	edge Lagoon - \$20K		\$16,294.00
z2016Refurbish a	ll tanks = \$73K		
07/26/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	35,900.00
10/14/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	39,400.00
01/17/2017	Agra Environmental & Laboratory Services	tank contractor re VOCs	98.00
Total for z2016Re	furbish all tanks = \$73K		\$75,398.00
z2016Seal Roads	s - \$50K		
07/05/2016	Dosch King Co., Inc.	chip and seal on reserve	50,000.00
07/05/2016	Dosch King Co., Inc.	remainder of chip and seal	5,825.00
08/04/2016	Dosch King Co., Inc.	sweeper for chip and seal	802.50
Total for z2016Se	al Roads - \$50K		\$56,627.50
z2017Dam Valve	Remediation - \$25K		
01/17/2017	Richard E. Deubert	engineering to correct siphon problems	450.00
03/27/2017	Richard E. Deubert	engineering to correct siphon problems	2,500.00
05/16/2017	Evanston Ins Co.	claim 0117297 dam valve design failure	-37,500.00
05/19/2017	Ron-Jon Construction Corp	Dam Valve Repair	48,000.00
05/25/2017	Princeton Hydro	insurance pmt for Dam failure	-5,000.00
06/30/2017	Richard E. Deubert	engineering to correct siphon problems	1,281.25
Total for z2017Da	m Valve Remediation - \$25K		\$9,731.25
z2017Diving Boar	rd - \$15K		
04/25/2017	Chaney	Diving Board refurb	4,244.99
05/16/2017	NJ Welds All LLC	weld steel dock for diving board	812.50
06/12/2017	Jorge Gomez	labor	3,785.00

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materials

45.00

06/12/2017

Jorge Gomez

Date	Vendor	Memo/Description	Amount
07/09/2017	Chaney	Diving Board refurb	887.45
Total for z2017D	Diving Board - \$15K		\$9,774.94
z2017Tank Circu	ulation - \$7K		
09/17/2016	Pro Electric	Water Tower Electric	4,700.00
		50% down payment on electric at	
05/01/2017	Pro Electric	water tanks	2,350.00
05/01/2017	Pro Electric	50% down payment on invoice #2073	-2,350.00
11/13/2017	Pro Electric	Water Tower Electric	650.00
Total for z2017T	ank Circulation - \$7K		\$5,350.00
zAlpine Main - \$	0		
07/14/2015	HW Alward, Inc.	Alpine new main	19,096.00
Total for zAlpine	Main - \$0		\$19,096.00
otal for LCRF p	rojects		\$684,696.37
OTAL			\$684,696.37

### **TRANSACTIONS OVER \$1000**

July 2021

Date	Vendor	Memo/Description	Amount
07/01/2021	Agra Environmental & Laboratory Services		-303.00
07/01/2021	Guerriero Paving & Seal Coating LLC		-4,500.00
07/01/2021	One Call Concepts		-2.86
07/05/2021	Balance 5, LLC		-34.38
07/05/2021	CW Backshall - Country Nursery		-1,147.55
07/05/2021	Interstate Waste Services	688758	-45.00
07/05/2021	NJ Division of Fire Safety		-323.00
07/05/2021	Ozzys Painting LLC		-400.00
07/12/2021	Esposito's Recycling		-150.00
07/12/2021	Solitude Lake Management		-2,121.84
07/14/2021	Agra Environmental & Laboratory Services		-75.00
07/14/2021	CW Backshall - Country Nursery		-715.18
07/15/2021	Dosch King Co., Inc.		-21,750.00
07/23/2021	Agra Environmental & Laboratory Services		-2,520.00
07/23/2021	CW Backshall - Country Nursery		-1,210.87
07/23/2021	NJCOLA		-100.00