BALANCE SHEET

As of December 31, 2021

			Total
	As of Dec 31, 2021	As of Dec 31, 2020 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
100 Operating Bank Accounts	124,299	73,531	50,767
1030 Contingency Bank Accounts	104,218	103,076	1,143
200 LCRF Bank Accts	73,877	135,454	-61,577
Total Bank Accounts	302,394	312,060	-9,667
Other Current Assets			
1441 Undeposited Funds	100	0	100
Total Other Current Assets	100	0	100
Total Current Assets	302,494	312,060	-9,567
Fixed Assets			
1261 Clubhouse, beaches & docks	124,889	124,889	0
1262 Roads	299,533	227,033	72,500
1361 Lakeshore Equipment	36,725	36,725	0
1362 Water System	339,163	339,163	0
1366 Dam	49,283	49,283	0
1369 Land	50,380	50,380	0
Total Fixed Assets	899,972	827,472	72,500
TOTAL ASSETS	\$1,202,466	\$1,139,533	\$62,933
LIABILITIES AND EQUITY			
Liabilities			
Total Liabilities			0
Equity			
2280 Restricted Net Assets	356,701	286,197	70,504
3110 Unrestricted Retained Earnings	849,762	767,227	82,535
Net Income	-3,996	86,109	-90,105
Total Equity	1,202,466	1,139,533	62,933
TOTAL LIABILITIES AND EQUITY	\$1,202,466	\$1,139,533	\$62,933

BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

				Total
	Actual	Budget	over Budget	% of Budget
INCOME				
4211 MKLA Base Dues [\$2450/yr]	185,288.65	235,200.00	-49,911.35	78.78 %
4221 Restricted Dam Assessments [\$250/yr]	18,906.80	24,000.00	-5,093.20	78.78 %
4222 Restricted LCRF Assessments [\$400/yr]	30,250.94	38,400.00	-8,149.06	78.78 %
4223 Restricted LCRF New Member Fees	26,332.50	12,400.00	13,932.50	212.36 %
4241 Clubhouse Private Rentals	2,850.00	900.00	1,950.00	316.67 %
4250 Interest Income	1,262.06	1,690.00	-427.94	74.68 %
4261 Misc Income	5,549.22	4,680.00	869.22	118.57 %
8007 Unapplied Cash Payment Income	-1,514.98		-1,514.98	
Total Income	268,925.19	317,270.00	-48,344.81	84.76 %
GROSS PROFIT	268,925.19	317,270.00	-48,344.81	84.76 %
EXPENSES				
5210 Administration	40,303.59	48,000.00	-7,696.41	83.97 %
5220 Beaches & Docks	16,090.01	19,000.00	-2,909.99	84.68 %
5250 Grounds	31,458.41	48,000.00	-16,541.59	65.54 %
5270 Clubhouse	8,136.88	16,000.00	-7,863.12	50.86 %
5280 Road	28,664.48	30,000.00	-1,335.52	95.55 %
5330 Dam Operations	3,390.69	4,500.00	-1,109.31	75.35 %
5340 Water Operations	27,947.64	35,000.00	-7,052.36	79.85 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
Total Expenses	205,991.70	250,500.00	-44,508.30	82.23 %
NET OPERATING INCOME	62,933.49	66,770.00	-3,836.51	94.25 %
OTHER INCOME				
70000 Net Restricted Income	-66,929.63		-66,929.63	
Total Other Income	-66,929.63	0.00	-66,929.63	0.00%
NET OTHER INCOME	-66,929.63	0.00	-66,929.63	0.00%
NET INCOME	\$ -3,996.14	\$66,770.00	\$ -70,766.14	-5.98 %

BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

	Actual	Dudget	aver Dudret	Tota
NOONE	Actual	Budget	over Budget	% of Budge
	105 000 05	005 000 00	40.011.05	70 70 0
4211 MKLA Base Dues [\$2450/yr]	185,288.65	235,200.00	-49,911.35	78.78 %
4221 Restricted Dam Assessments [\$250/yr]	18,906.80	24,000.00	-5,093.20	78.78 %
4222 Restricted LCRF Assessments [\$400/yr]	30,250.94	38,400.00	-8,149.06	78.78 9
4223 Restricted LCRF New Member Fees	26,332.50	12,400.00	13,932.50	212.36 %
4241 Clubhouse Private Rentals	2,850.00	900.00	1,950.00	316.67 9
4250 Interest Income	1,146.54	1,560.00	-413.46	73.50 9
4225 Restricted LCRF interest income	115.52	130.00	-14.48	88.86 %
Total 4250 Interest Income	1,262.06	1,690.00	-427.94	74.68 9
4261 Misc Income	2,274.03		2,274.03	
4261.1 Late Fees	210.77	180.00	30.77	117.09 %
4265 Snow Removal Rebate	3,064.42	4,500.00	-1,435.58	68.10 9
Total 4261 Misc Income	5,549.22	4,680.00	869.22	118.57 9
8007 Unapplied Cash Payment Income	-1,514.98		-1,514.98	
Total Income	268,925.19	317,270.00	-48,344.81	84.76 9
GROSS PROFIT	268,925.19	317,270.00	-48,344.81	84.76 9
EXPENSES				
5210 Administration				
5211 Administration	78.00		78.00	
5212 Bank Charges	98.84		98.84	
5214 Professional Fees	6,424.25	8,000.00	-1,575.75	80.30 9
5215 Property Taxes	2,340.37	5,000.00	-2,659.63	46.81 9
5216 Insurance	25,484.25	26,500.00	-1,015.75	96.17 s
5217 Office Supplies & Misc.	812.48	2,000.00	-1,187.52	40.62 9
5218 Clubhouse Utilities	3,481.53	5,000.00	-1,518.47	69.63 °
5219 Community	1,583.87	1,500.00	83.87	105.59 °
Total 5210 Administration	40,303.59	48,000.00	-7,696.41	83.97 9
5220 Beaches & Docks				
5221 Beach Operations	2,556.73	3,000.00	-443.27	85.22 9
5222 Repairs & Improvements	260.56		260.56	
5226 Water Analysis & Treatment	13,272.72	16,000.00	-2,727.28	82.95 9
Total 5220 Beaches & Docks	16,090.01	19,000.00	-2,909.99	84.68
5250 Grounds				
5251 Grounds Operations	21,134.98	21,000.00	134.98	100.64 9
5252 Tree Removal	6,397.50	13,000.00	-6,602.50	49.21
5254 Tennis Court	3,925.93	4,000.00	-74.07	98.15
5255 Fall Clean-up		10,000.00	-10,000.00	
Total 5250 Grounds	31,458.41	48,000.00	-16,541.59	65.54 9
5270 Clubhouse	_ ,	,	,	

				Total
	Actual	Budget	over Budget	% of Budget
5271 Clubhouse Operations	4,401.99	10,000.00	-5,598.01	44.02 %
5272 Clubhouse Repairs & Maint	3,463.32	6,000.00	-2,536.68	57.72 %
5272.5 Material	271.57		271.57	
Total 5272 Clubhouse Repairs & Maint	3,734.89	6,000.00	-2,265.11	62.25 %
Total 5270 Clubhouse	8,136.88	16,000.00	-7,863.12	50.86 %
5280 Road				
5281 Road Operations	5,256.30	15,000.00	-9,743.70	35.04 %
5285 Snow Removal	23,408.18	15,000.00	8,408.18	156.05 %
5289 Roads TBC	0.00		0.00	
Total 5280 Road	28,664.48	30,000.00	-1,335.52	95.55 %
5330 Dam Operations	2,620.99		2,620.99	
5332 Maintenance	769.70	4,500.00	-3,730.30	17.10 %
Total 5330 Dam Operations	3,390.69	4,500.00	-1,109.31	75.35 %
5340 Water Operations				
5341 Quality Control & Lic Fees	15,851.75	23,000.00	-7,148.25	68.92 %
5342 Water Utilities	3,233.97	4,800.00	-1,566.03	67.37 %
5343 Repair & Maintenance	1,058.42	7,200.00	-6,141.58	14.70 %
5349 Water TBC	7,803.50		7,803.50	
Total 5340 Water Operations	27,947.64	35,000.00	-7,052.36	79.85 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
Total Expenses	205,991.70	250,500.00	-44,508.30	82.23 %
NET OPERATING INCOME	62,933.49	66,770.00	-3,836.51	94.25 %
OTHER INCOME				
70000 Net Restricted Income	-66,929.63		-66,929.63	
Total Other Income	-66,929.63	0.00	-66,929.63	0.00%
NET OTHER INCOME	-66,929.63	0.00	-66,929.63	0.00%
NET INCOME	\$ -3,996.14	\$66,770.00	\$ -70,766.14	-5.98 %

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Date	Vendor	Memo/Description	Amount
LCRF projects			
2020 Water Proj	ects - Auto Chlorine Reading, Float	Tank Controls, Circ Pump - 20,000	
		2020 LCRF project Tank	
08/06/2020	Heiden	Circulation/float controls	676
11/23/2020	Heiden	pipe fitting, timer and ext cord	36
Total for 2020 W	ater Projects - Auto Chlorine Readir	ng, Float Tank Controls, Circ Pump - 20,000	\$712
2021 Roads Tar	and Repair -\$70,000		
07/15/2021	Dosch King Co., Inc.	downpayment LCRF Roads chip and seal. Total bill \$72,500	21,750
08/22/2021	Dosch King Co., Inc.	LCRF Chip and Seal - balance on reserve	48,250
08/22/2021	Dosch King Co., Inc.	LCRF Chip and Seal - clubhouse driveway	2,500
Total for 2021 Re	pads Tar and Repair -\$70,000	, ,	\$72,500
Total for LCRF pr	rojects		\$73,212

Active LCRF Project Budget & Billings

OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Detc	Vender	Nome (Deceription	A
Date	Vendor	Memo/Description	Amount
LCRF projects			
2018PH2 repair	or replace - \$75K + \$100K		
01/03/2018	EWMA	retainer for contaminated well studies	1,250.00
01/22/2018	Highlands Water Wells	work on pump#3	400.00
01/23/2018	Highlands Water Wells	pull pumps	1,200.00
02/15/2018	EWMA	engineering for contaminated wells	2,260.00
02/25/2018	Hager-Richter Geoscience Inc	borings	4,450.00
03/12/2018	Penny Althoff	GEOLOGIST FOR WELL	500.00
03/14/2018	NJ Division of Revenue	PH2 remediation - permit	1,189.00
03/15/2018	John Vogel II	ph2 remediation - surveys	1,450.00
03/15/2018	EWMA	engineering for contaminated wells	3,765.00
03/16/2018		new well permit	375.00
03/17/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,500.00
03/17/2018	B. Horstmann Septic Service LLC	ph2 remediation - septic pump out and camera	275.00
03/17/2018	B. Horstmann Septic Service LLC	sales tax and permit fee	28.22
03/19/2018	Highlands Water Wells	materials wells 2&3	538.54
03/19/2018	Highlands Water Wells	work on wells 2&3	3,918.19
03/20/2018	Agra Environmental & Laboratory Services	meeting	112.50
03/29/2018	Richard A. Barrett	geologist for well #2	200.00
03/29/2018	Murray	ph2 remediation paper copies	270.15
04/05/2018	John Vogel II	surveys	250.00
04/05/2018	John Vogel II	harding fee	25.00
04/08/2018	Where Old Meets New LLC	camera inspection of well2	575.00
04/08/2018	Where Old Meets New LLC	sales tax	40.25
04/09/2018	E&LP	retainer for profession engineer for NJDEP docs	1,000.00

Date	Vendor	Memo/Description	Amount
04/13/2018	NJ Division of Revenue	more permits	1,000.00
04/13/2018	Richard A. Barrett	permit repayment	130.00
04/13/2018	E&LP	PE work for NJDEP well permitting #4	4,200.00
04/13/2018	E&LP	PE work for NJDEP well permitting #3 deeper dig	1,200.00
04/30/2018	E&LP	more engineering for PH2 project	1,682.98
05/01/2018	Agra Environmental & Laboratory Services	coliform, VOCs and other for well #3	1,595.00
05/01/2018	EWMA	engineering for contaminated wells	3,309.70
05/04/2018	Highlands Water Wells	materials wells 2&3	103.20
05/04/2018	Highlands Water Wells	work on wells 2&3	1,231.75
05/07/2018	D&L Well Drilling & Pump Co	CHECK 1618	3,000.00
05/13/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/15/2018	EWMA	engineering for contaminated wells	1,372.50
05/21/2018	Harding Township	permits for wells	388.00
05/24/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,430.00
05/31/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/31/2018	E&LP	more engineering for PH2 project	5,897.07
06/19/2018	EWMA	engineering for contaminated wells	1,628.75
06/26/2018	Agra Environmental & Laboratory Services	coliform	1,068.75
06/30/2018	E&LP	more engineering for PH2 project	3,188.89
07/10/2018	Highlands Water Wells	materials wells 2&3	3,879.15
07/10/2018	Highlands Water Wells	work on wells 2&3	600.00
07/17/2018	Highlands Water Wells	materials wells 3	914.31
07/17/2018	Highlands Water Wells	work on wells 3	250.00
08/10/2018	Agra Environmental & Laboratory Services	coliform well#3 raw	478.00
08/23/2018	Highlands Water Wells	materials	31,218.44
08/23/2018	Highlands Water Wells	labor	6,900.00
09/04/2018	Highlands Water Wells	work on wells 3	1,600.00
10/10/2018	Highlands Water Wells	work on wells 3 Labor	19,577.00

Date	Vendor	Memo/Description	Amount
10/10/2018	Highlands Water Wells	ph2 remediation	33,406.01
11/09/2018	Highlands Water Wells	electric upgrade	1,806.00
12/09/2018	Highlands Water Wells	ph2 remediation - pipes and testing	5,100.00
02/11/2019	Highlands Water Wells	Run water line pump house 1 to well 4	600.00
02/11/2019	Highlands Water Wells	well head protection, bollards and steel cage	5,000.00
02/22/2019	E&LP	Well 4 modification of drawings	3,710.08
07/01/2019	E&LP	Well 4	671.25
08/28/2019	Highlands Water Wells	Connect well 4	525.00
Total for 2018PI	H2 repair or replace - \$75K + \$100K		\$184,513.68
2019 Roads Tai	r and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000.00
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000.00
Total for 2019 R	loads Tar and repair -\$40,000		\$40,000.00
z2012Elm - \$50	K		
09/29/2012	Merton Paving & Excavating, Inc	deposit for 2012 paving project	7,000.00
06/03/2013	Merton Paving & Excavating, Inc		56,713.38
07/15/2013	Merton Paving & Excavating, Inc	catch basin @ Elm	925.00
Total for z2012E	Elm - \$50K		\$64,638.38
z2013Dam Valv	re Repair - \$50K		
08/01/2013	Princeton Hydro	design pumping system	1,461.25
09/27/2013	Princeton Hydro	valve decommission, hydro analysis, design pumping system final pmt	3,113.75
02/28/2014	Princeton Hydro	siphon & pump report	114.17
07/26/2014	NJ Division of Fish and Wildlife	lowering permit	2.00
08/26/2014	Princeton Hydro	siphon & pump investigation & tech spec	5,600.00
09/29/2014	Princeton Hydro	various dam study	141.53
09/29/2014	Princeton Hydro	scouring studay	1,200.00
10/31/2014	Princeton Hydro	various dam study	374.00
11/26/2014	Princeton Hydro	various dam study	216.00

Date	Vendor	Memo/Description	Amount
12/23/2014	Princeton Hydro	various dam study	1,500.00
12/23/2014	Princeton Hydro	various dam study	18.35
07/24/2015	Princeton Hydro	various dam study	286.00
08/21/2015	Princeton Hydro	Dam Valve Repair	2,314.00
10/01/2015	Ron-Jon Construction Corp	Dam Valve Repair	50,969.00
04/29/2016	Richard E. Deubert	engineering to correct siphon problems	750.00
	n Valve Repair - \$50K	problems	\$68,060.05
z2013Generator - S	· · · · · · · · · · · · · · · · · · ·		
			0.000.00
07/19/2013	Alternative Light & Energy	generator down payment	9,600.00
05/13/2014	Cooper Electronics	generator	18,029.50
09/22/2014	Cooper Electronics	generator maint contr	743.65
09/23/2014	Alternative Light & Energy	generator final payment	5,773.50
01/30/2015	Andrew E. Hall & Son, Inc.	gas line work for generator installation	1,442.15
Total for z2013Ger	nerator - \$35K		\$35,588.80
z2014LTE - \$50K			
10/03/2014	Countryside Paving Co., Inc.	LTE paving and drainage	38,840.00
11/13/2014	Countryside Paving Co., Inc.	LTE paving and drainage	4,200.00
11/20/2014	Countryside Paving Co., Inc.	LTE paving and drainage - surcharge	394.27
Total for z2014LTE	E - \$50K		\$43,434.27
z2014Tank mainte	nance - \$15+45K		
07/17/2014	Agra Environmental & Laboratory Services	tank cleaning on site	412.50
09/10/2014	Utility Service Co. INC	wash out all three tanks (three invoice #s)	4,494.00
07/14/2015	HW Alward, Inc.	valves at tanks	11,283.00
Total for z2014Tar	k maintenance - \$15+45K		\$16,189.50
z2015Alpine & LTV	V Paving - \$50K		
12/07/2015	HW Alward, Inc.	downpayment on Alpine	22,000.00
12/16/2015	HW Alward, Inc.	LTW & Alpine	45,012.40
12/16/2015	HW Alward, Inc.	LTW & Alpine downpayment	-22,000.00

Date	Vendor	Memo/Description	Amount
12/08/2017	HW Alward, Inc.	credit for poor quality work and inability to remediate	-5,012.40
Total for z2015A	Npine & LTW Paving - \$50K		\$40,000.00
z2016Dredge La	agoon - \$20K		
06/14/2017	HW Alward, Inc.	dredge lagoon	16,294.00
Total for z2016E	Dredge Lagoon - \$20K		\$16,294.00
z2016Refurbish	all tanks = \$73K		
07/26/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	35,900.00
10/14/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	39,400.00
01/17/2017	Agra Environmental & Laboratory Services	tank contractor re VOCs	98.00
Total for z2016F	Refurbish all tanks = \$73K		\$75,398.00
z2016Seal Road	ds - \$50K		
07/05/2016	Dosch King Co., Inc.	chip and seal on reserve	50,000.00
07/05/2016	Dosch King Co., Inc.	remainder of chip and seal	5,825.00
08/04/2016	Dosch King Co., Inc.	sweeper for chip and seal	802.50
Total for z2016S	Seal Roads - \$50K		\$56,627.50
z2017Dam Valv	e Remediation - \$25K		
01/17/2017	Richard E. Deubert	engineering to correct siphon problems	450.00
03/27/2017	Richard E. Deubert	engineering to correct siphon problems	2,500.00
05/16/2017	Evanston Ins Co.	claim 0117297 dam valve design failure	-37,500.00
05/19/2017	Ron-Jon Construction Corp	Dam Valve Repair	48,000.00
05/25/2017	Princeton Hydro	insurance pmt for Dam failure	-5,000.00
06/30/2017	Richard E. Deubert	engineering to correct siphon problems	1,281.25
Total for z2017	Dam Valve Remediation - \$25K		\$9,731.25
z2017Diving Bo	ard - \$15K		
04/25/2017	Chaney	Diving Board refurb	4,244.99
05/16/2017	NJ Welds All LLC	weld steel dock for diving board	812.50
06/12/2017	Jorge Gomez	labor	3,785.00

materials

45.00

06/12/2017

Jorge Gomez

Date	Vendor	Memo/Description	Amount
07/09/2017	Chaney	Diving Board refurb	887.45
Total for z2017D	Diving Board - \$15K		\$9,774.94
z2017Tank Circu	ulation - \$7K		
09/17/2016	Pro Electric	Water Tower Electric	4,700.00
		50% down payment on electric at	
05/01/2017	Pro Electric	water tanks	2,350.00
05/01/2017	Pro Electric	50% down payment on invoice #2073	-2,350.00
11/13/2017	Pro Electric	Water Tower Electric	650.00
Total for z2017T	ank Circulation - \$7K		\$5,350.00
zAlpine Main - \$	0		
07/14/2015	HW Alward, Inc.	Alpine new main	19,096.00
Total for zAlpine	Main - \$0		\$19,096.00
otal for LCRF p	rojects		\$684,696.37
OTAL			\$684,696.37

TRANSACTIONS OVER \$1000

September 2021

Date	Vendor	Memo/Description	Amount
09/01/2021	Lakeshore Company		-25,000.00
09/10/2021	CW Backshall - Country Nursery		-1,116.90
09/10/2021	Balance 5, LLC		-34.38
09/10/2021	Interstate Waste Services	688758	-45.00
09/10/2021	One Call Concepts		-1.43
09/16/2021	Agra Environmental & Laboratory Services		-330.00
09/16/2021	CW Backshall - Country Nursery		-1,915.92
09/16/2021	Fred Luberto		-1,156.82
09/16/2021	Solitude Lake Management		-1,007.61
09/28/2021	Agra Environmental & Laboratory Services		-93.75
09/28/2021	Thomas Miller Plumbing and Heating		-465.00