#### **BALANCE SHEET**

As of December 31, 2022

			Total
	As of Dec 31, 2022	As of Dec 31, 2021 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
100 Operating Bank Accounts	74,368	74,368	0
1030 Contingency Bank Accounts	104,604	104,604	0
200 LCRF Bank Accts	147,928	147,928	0
Total Bank Accounts	326,899	326,899	0
Total Current Assets	326,899	326,899	0
Fixed Assets			
1261 Clubhouse, beaches & docks	134,889	134,889	0
1262 Roads	266,519	266,519	0
1361 Lakeshore Equipment	36,725	36,725	0
1362 Water System	338,332	338,332	0
1366 Dam	45,076	45,076	0
1369 Land	50,380	50,380	0
Total Fixed Assets	871,920	871,920	0
TOTAL ASSETS	\$1,198,819	\$1,198,819	\$0
LIABILITIES AND EQUITY			
Liabilities			
Total Liabilities			0
Equity			
2280 Restricted Net Assets	386,093	386,093	0
3110 Unrestricted Retained Earnings	812,726	840,643	-27,916
Net Income	0	-27,916	27,916
Total Equity	1,198,819	1,198,819	0
TOTAL LIABILITIES AND EQUITY	\$1,198,819	\$1,198,819	\$0

#### BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

				Total
	Actual	Budget	over Budget	% of Budget
INCOME				
4211 MKLA Base Dues [\$2450/yr]	236,428.73	235,200.00	1,228.73	100.52 %
4221 Restricted Dam Assessments [\$250/yr]	24,125.14	24,000.00	125.14	100.52 %
4222 Restricted LCRF Assessments [\$400/yr]	38,600.30	38,400.00	200.30	100.52 %
4223 Restricted LCRF New Member Fees	31,000.00	12,400.00	18,600.00	250.00 %
4241 Clubhouse Private Rentals	4,050.00	900.00	3,150.00	450.00 %
4250 Interest Income	1,684.40	1,690.00	-5.60	99.67 %
4261 Misc Income	6,384.34	4,680.00	1,704.34	136.42 %
8007 Unapplied Cash Payment Income	2,664.72		2,664.72	
Total Income	344,937.63	317,270.00	27,667.63	108.72 %
GROSS PROFIT	344,937.63	317,270.00	27,667.63	108.72 %
EXPENSES				
5210 Administration	45,146.29	48,000.00	-2,853.71	94.05 %
5220 Beaches & Docks	26,123.55	19,000.00	7,123.55	137.49 %
5250 Grounds	57,968.72	48,000.00	9,968.72	120.77 %
5270 Clubhouse	1,798.88	16,000.00	-14,201.12	11.24 %
5280 Road	28,803.19	30,000.00	-1,196.81	96.01 %
5330 Dam Operations	4,640.69	4,500.00	140.69	103.13 %
5340 Water Operations	25,283.82	35,000.00	-9,716.18	72.24 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
6000 Uncategorized Expense	58.00		58.00	
Total Expenses	239,823.14	250,500.00	-10,676.86	95.74 %
NET OPERATING INCOME	105,114.49	66,770.00	38,344.49	157.43 %
OTHER INCOME				
70000 Net Restricted Income	-87,202.92		-87,202.92	
Total Other Income	-87,202.92	0.00	-87,202.92	0.00%
OTHER EXPENSES				
5393 Depreciation	45,856.00		45,856.00	
Reconciliation Discrepancies	-28.00		-28.00	
Total Other Expenses	45,828.00	0.00	45,828.00	0.00%
NET OTHER INCOME	-133,030.92	0.00	-133,030.92	0.00%
NET INCOME	\$ -27,916.43	\$66,770.00	\$ -94,686.43	-41.81 %

#### BUDGET VS. ACTUALS: 2021 BUDGET - FY21 P&L

January - December 2021

	ا من الم	Dudaat	ovor Budget	Tota
	Actual	Budget	over Budget	% of Budge
	000 100 70		1 000 70	
4211 MKLA Base Dues [\$2450/yr]	236,428.73	235,200.00	1,228.73	100.52 %
4221 Restricted Dam Assessments [\$250/yr]	24,125.14	24,000.00	125.14	100.52 %
4222 Restricted LCRF Assessments [\$400/yr]	38,600.30	38,400.00	200.30	100.52 %
4223 Restricted LCRF New Member Fees	31,000.00	12,400.00	18,600.00	250.00 %
4241 Clubhouse Private Rentals	4,050.00	900.00	3,150.00	450.00 %
4250 Interest Income	1,533.28	1,560.00	-26.72	98.29 %
4225 Restricted LCRF interest income	151.12	130.00	21.12	116.25 %
Total 4250 Interest Income	1,684.40	1,690.00	-5.60	99.67 %
4261 Misc Income	3,074.03		3,074.03	
4261.1 Late Fees	245.89	180.00	65.89	136.61 %
4265 Snow Removal Rebate	3,064.42	4,500.00	-1,435.58	68.10 %
Total 4261 Misc Income	6,384.34	4,680.00	1,704.34	136.42 %
8007 Unapplied Cash Payment Income	2,664.72		2,664.72	
Total Income	344,937.63	317,270.00	27,667.63	108.72 %
GROSS PROFIT	344,937.63	317,270.00	27,667.63	108.72 %
XPENSES				
5210 Administration				
5211 Administration	78.00		78.00	
5212 Bank Charges	98.84		98.84	
5214 Professional Fees	7,806.87	8,000.00	-193.13	97.59 %
5215 Property Taxes	2,362.83	5,000.00	-2,637.17	47.26 %
5216 Insurance	25,484.25	26,500.00	-1,015.75	96.17 %
5217 Office Supplies & Misc.	1,027.90	2,000.00	-972.10	51.40 %
5218 Clubhouse Utilities	4,441.79	5,000.00	-558.21	88.84 %
5219 Community	3,845.81	1,500.00	2,345.81	256.39 %
Total 5210 Administration	45,146.29	48,000.00	-2,853.71	94.05 %
5220 Beaches & Docks				
5221 Beach Operations	2,590.27	3,000.00	-409.73	86.34 %
5222 Repairs & Improvements	260.56		260.56	
5226 Water Analysis & Treatment	13,272.72	16,000.00	-2,727.28	82.95 %
5229 Beach TBC	10,000.00		10,000.00	
Total 5220 Beaches & Docks	26,123.55	19,000.00	7,123.55	137.49 %
5250 Grounds				
5251 Grounds Operations	22,565.08	21,000.00	1,565.08	107.45 %
5252 Tree Removal	19,347.11	13,000.00	6,347.11	148.82 %
5254 Tennis Court	3,925.93	4,000.00	-74.07	98.15 %
5255 Fall Clean-up	12,130.60	10,000.00	2,130.60	121.31 %
Total 5250 Grounds	57,968.72	48,000.00	9,968.72	120.77 %

	A - L 1	Duduut	De de st	Total
	Actual	Budget	over Budget	% of Budge
5270 Clubhouse				
5271 Clubhouse Operations	5,780.52	10,000.00	-4,219.48	57.81 %
5272 Clubhouse Repairs & Maint	5,653.89	6,000.00	-346.11	94.23 %
5272.5 Material	364.47		364.47	
Total 5272 Clubhouse Repairs & Maint	6,018.36	6,000.00	18.36	100.31 %
5273 Clubhouse TBC	-10,000.00		-10,000.00	
Total 5270 Clubhouse	1,798.88	16,000.00	-14,201.12	11.24 %
5280 Road				
5281 Road Operations	5,395.01	15,000.00	-9,604.99	35.97 %
5285 Snow Removal	23,408.18	15,000.00	8,408.18	156.05 %
5289 Roads TBC	0.00		0.00	
Total 5280 Road	28,803.19	30,000.00	-1,196.81	96.01 %
5330 Dam Operations	2,620.99		2,620.99	
5332 Maintenance	2,019.70	4,500.00	-2,480.30	44.88 %
Total 5330 Dam Operations	4,640.69	4,500.00	140.69	103.13 %
5340 Water Operations				
5341 Quality Control & Lic Fees	20,206.75	23,000.00	-2,793.25	87.86 %
5342 Water Utilities	4,018.65	4,800.00	-781.35	83.72 %
5343 Repair & Maintenance	1,058.42	7,200.00	-6,141.58	14.70 %
5349 Water TBC	0.00		0.00	
Total 5340 Water Operations	25,283.82	35,000.00	-9,716.18	72.24 %
5350 Lakeshore Rental Payments	50,000.00	50,000.00	0.00	100.00 %
6000 Uncategorized Expense	58.00		58.00	
Total Expenses	239,823.14	250,500.00	-10,676.86	95.74 %
NET OPERATING INCOME	105,114.49	66,770.00	38,344.49	157.43 %
OTHER INCOME				
70000 Net Restricted Income	-87,202.92		-87,202.92	
Total Other Income	-87,202.92	0.00	-87,202.92	0.00%
OTHER EXPENSES				
5393 Depreciation	45,856.00		45,856.00	
Reconciliation Discrepancies	-28.00		-28.00	
Total Other Expenses	45,828.00	0.00	45,828.00	0.00%
NET OTHER INCOME	-133,030.92	0.00	-133,030.92	0.00%
NET INCOME	\$ -27,916.43	\$66,770.00	\$ -94,686.43	-41.81 %

# Active LCRF Project Budget & Billings

### OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Date	Vendor	Memo/Description	Amount
LCRF projects			
2021 Arsenic Re	emediation - \$25,000		
02/10/2021	Treasurer, State of New Jersey	Application Fee, Arsenic Remediation	2,804
03/31/2021	MS&B	retainer for NJ Infrastucture Bank Water Financing,\$1103.50 on 5/28/2021	5,000
Total for 2021 A	rsenic Remediation - \$25,000		\$7,804
2021 Beaches a	nd Docks Breeder Dam Masonry Repair -	\$10,000-	
12/17/2021	John Cortese Mason Contractors	Breeder Dam Repair	10,000
Total for 2021 Beaches and Docks Breeder Dam Masonry Repair - \$10,000-		\$10,000	
2021 Roads Tar	and Repair -\$70,000		
07/15/2021	Dosch King Co., Inc.	downpayment LCRF Roads chip and seal. Total bill \$72,500	21,750
08/22/2021	Dosch King Co., Inc.	LCRF Chip and Seal - balance on reserve	48,250
08/22/2021	Dosch King Co., Inc.	LCRF Chip and Seal - clubhouse driveway	2,500
Total for 2021 R	oads Tar and Repair -\$70,000		\$72,500
Total for LCRF p	rojects		\$90,304
TOTAL			\$90,304

# Active LCRF Project Budget & Billings

### OVERAGES WERE PAID OUT OF OPERATING CASH; UNDERAGES REMAIN IN RESERVE

Detc	Vender	Nome (Deceription	A
Date	Vendor	Memo/Description	Amount
LCRF projects			
2018PH2 repair	or replace - \$75K + \$100K		
01/03/2018	EWMA	retainer for contaminated well studies	1,250.00
01/22/2018	Highlands Water Wells	work on pump#3	400.00
01/23/2018	Highlands Water Wells	pull pumps	1,200.00
02/15/2018	EWMA	engineering for contaminated wells	2,260.00
02/25/2018	Hager-Richter Geoscience Inc	borings	4,450.00
03/12/2018	Penny Althoff	GEOLOGIST FOR WELL	500.00
03/14/2018	NJ Division of Revenue	PH2 remediation - permit	1,189.00
03/15/2018	John Vogel II	ph2 remediation - surveys	1,450.00
03/15/2018	EWMA	engineering for contaminated wells	3,765.00
03/16/2018		new well permit	375.00
03/17/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,500.00
03/17/2018	B. Horstmann Septic Service LLC	ph2 remediation - septic pump out and camera	275.00
03/17/2018	B. Horstmann Septic Service LLC	sales tax and permit fee	28.22
03/19/2018	Highlands Water Wells	materials wells 2&3	538.54
03/19/2018	Highlands Water Wells	work on wells 2&3	3,918.19
03/20/2018	Agra Environmental & Laboratory Services	meeting	112.50
03/29/2018	Richard A. Barrett	geologist for well #2	200.00
03/29/2018	Murray	ph2 remediation paper copies	270.15
04/05/2018	John Vogel II	surveys	250.00
04/05/2018	John Vogel II	harding fee	25.00
04/08/2018	Where Old Meets New LLC	camera inspection of well2	575.00
04/08/2018	Where Old Meets New LLC	sales tax	40.25
04/09/2018	E&LP	retainer for profession engineer for NJDEP docs	1,000.00

Date	Vendor	Memo/Description	Amount
04/13/2018	NJ Division of Revenue	more permits	1,000.00
04/13/2018	Richard A. Barrett	permit repayment	130.00
04/13/2018	E&LP	PE work for NJDEP well permitting #4	4,200.00
04/13/2018	E&LP	PE work for NJDEP well permitting #3 deeper dig	1,200.00
04/30/2018	E&LP	more engineering for PH2 project	1,682.98
05/01/2018	Agra Environmental & Laboratory Services	coliform, VOCs and other for well #3	1,595.00
05/01/2018	EWMA	engineering for contaminated wells	3,309.70
05/04/2018	Highlands Water Wells	materials wells 2&3	103.20
05/04/2018	Highlands Water Wells	work on wells 2&3	1,231.75
05/07/2018	D&L Well Drilling & Pump Co	CHECK 1618	3,000.00
05/13/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/15/2018	EWMA	engineering for contaminated wells	1,372.50
05/21/2018	Harding Township	permits for wells	388.00
05/24/2018	D&L Well Drilling & Pump Co	PH2 remediation - drilling	6,430.00
05/31/2018	Agra Environmental & Laboratory Services	coliform	140.00
05/31/2018	E&LP	more engineering for PH2 project	5,897.07
06/19/2018	EWMA	engineering for contaminated wells	1,628.75
06/26/2018	Agra Environmental & Laboratory Services	coliform	1,068.75
06/30/2018	E&LP	more engineering for PH2 project	3,188.89
07/10/2018	Highlands Water Wells	materials wells 2&3	3,879.15
07/10/2018	Highlands Water Wells	work on wells 2&3	600.00
07/17/2018	Highlands Water Wells	materials wells 3	914.31
07/17/2018	Highlands Water Wells	work on wells 3	250.00
08/10/2018	Agra Environmental & Laboratory Services	coliform well#3 raw	478.00
08/23/2018	Highlands Water Wells	materials	31,218.44
08/23/2018	Highlands Water Wells	labor	6,900.00
09/04/2018	Highlands Water Wells	work on wells 3	1,600.00
10/10/2018	Highlands Water Wells	work on wells 3 Labor	19,577.00

Date	Vendor	Memo/Description	Amount
10/10/2018	Highlands Water Wells	ph2 remediation	33,406.01
11/09/2018	Highlands Water Wells	electric upgrade	1,806.00
12/09/2018	Highlands Water Wells	ph2 remediation - pipes and testing	5,100.00
02/11/2019	Highlands Water Wells	Run water line pump house 1 to well 4	600.00
02/11/2019	Highlands Water Wells	well head protection, bollards and steel cage	5,000.00
02/22/2019	E&LP	Well 4 modification of drawings	3,710.08
07/01/2019	E&LP	Well 4	671.25
08/28/2019	Highlands Water Wells	Connect well 4	525.00
otal for 2018PI	H2 repair or replace - \$75K + \$100K		\$184,513.68
2019 Roads Tar	r and repair -\$40,000		
05/29/2019	Guerriero Paving & Seal Coating LLC	2019 road repair and repave - downpayment	20,000.00
06/25/2019	Guerriero Paving & Seal Coating LLC	LCRF project for road repaving - final payment	20,000.00
Total for 2019 R	loads Tar and repair -\$40,000		\$40,000.00
2012Elm - \$50	К		
09/29/2012	Merton Paving & Excavating, Inc	deposit for 2012 paving project	7,000.00
06/03/2013	Merton Paving & Excavating, Inc		56,713.38
07/15/2013	Merton Paving & Excavating, Inc	catch basin @ Elm	925.00
Fotal for z2012E	Elm - \$50K		\$64,638.38
2013Dam Valv	e Repair - \$50K		
08/01/2013	Princeton Hydro	design pumping system	1,461.25
09/27/2013	Princeton Hydro	valve decommission, hydro analysis, design pumping system final pmt	3,113.75
02/28/2014	Princeton Hydro	siphon & pump report	114.17
07/26/2014	NJ Division of Fish and Wildlife	lowering permit	2.00
08/26/2014	Princeton Hydro	siphon & pump investigation & tech spec	5,600.00
09/29/2014	Princeton Hydro	various dam study	141.53
09/29/2014	Princeton Hydro	scouring studay	1,200.00
10/31/2014	Princeton Hydro	various dam study	374.00
11/26/2014	Princeton Hydro	various dam study	216.00

Date	Vendor	Memo/Description	Amount
12/23/2014	Princeton Hydro	various dam study	1,500.00
12/23/2014	Princeton Hydro	various dam study	18.35
07/24/2015	Princeton Hydro	various dam study	286.00
08/21/2015	Princeton Hydro	Dam Valve Repair	2,314.00
10/01/2015	Ron-Jon Construction Corp	Dam Valve Repair	50,969.00
04/29/2016	Diskard E. Daukart	engineering to correct siphon	750.00
	Richard E. Deubert	problems	750.00
	Dam Valve Repair - \$50K		\$68,060.05
z2013Generator			
07/19/2013	Alternative Light & Energy	generator down payment	9,600.00
05/13/2014	Cooper Electronics	generator	18,029.50
09/22/2014	Cooper Electronics	generator maint contr	743.65
09/23/2014	Alternative Light & Energy	generator final payment	5,773.50
01/30/2015	Andrew E. Hall & Son, Inc.	gas line work for generator installation	1,442.15
Total for z2013G	Generator - \$35K		\$35,588.80
z2014LTE - \$50	к		
10/03/2014	Countryside Paving Co., Inc.	LTE paving and drainage	38,840.00
11/13/2014	Countryside Paving Co., Inc.	LTE paving and drainage	4,200.00
11/20/2014	Countryside Paving Co., Inc.	LTE paving and drainage - surcharge	394.27
Total for z2014L	TE - \$50K		\$43,434.27
z2014Tank mair	ntenance - \$15+45K		
07/17/2014	Agra Environmental & Laboratory Services	tank cleaning on site	412.50
00/10/0014	Litility Convice Co. INC	wash out all three tanks (three	4 404 00
09/10/2014	Utility Service Co. INC	invoice #s)	4,494.00
07/14/2015	HW Alward, Inc.	valves at tanks	11,283.00
	ank maintenance - \$15+45K		\$16,189.50
	TW Paving - \$50K		
12/07/2015	HW Alward, Inc.	downpayment on Alpine	22,000.00
12/16/2015	HW Alward, Inc.	LTW & Alpine	45,012.40
12/16/2015	HW Alward, Inc.	LTW & Alpine downpayment	-22,000.00

Date	Vendor	Memo/Description	Amount
12/08/2017	HW Alward, Inc.	credit for poor quality work and inability to remediate	-5,012.40
	bine & LTW Paving - \$50K		\$40,000.00
z2016Dredge Lag			
06/14/2017	HW Alward, Inc.	dredge lagoon	16,294.00
Total for z2016Dr	edge Lagoon - \$20K		\$16,294.00
z2016Refurbish a	II tanks = \$73K		
07/26/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	35,900.00
10/14/2016	Corrosion Control Corp.	Complete refurb of two vertical tanks	39,400.00
	Agra Environmental & Laboratory	•	
01/17/2017	Services	tank contractor re VOCs	98.00
Total for z2016Re	furbish all tanks = \$73K		\$75,398.00
z2016Seal Roads	s - \$50K		
07/05/2016	Dosch King Co., Inc.	chip and seal on reserve	50,000.00
07/05/2016	Dosch King Co., Inc.	remainder of chip and seal	5,825.00
08/04/2016	Dosch King Co., Inc.	sweeper for chip and seal	802.50
Total for z2016Se	al Roads - \$50K		\$56,627.50
z2017Dam Valve	Remediation - \$25K		
01/17/2017	Richard E. Deubert	engineering to correct siphon problems	450.00
03/27/2017	Richard E. Deubert	engineering to correct siphon problems	2,500.00
05/16/2017	Evanston Ins Co.	claim 0117297 dam valve design failure	-37,500.00
05/19/2017	Ron-Jon Construction Corp	Dam Valve Repair	48,000.00
05/25/2017	Princeton Hydro	insurance pmt for Dam failure	-5,000.00
06/30/2017	Richard E. Deubert	engineering to correct siphon problems	1,281.25
Total for z2017Da	m Valve Remediation - \$25K		\$9,731.25
z2017Diving Boar	rd - \$15K		
04/25/2017	Chaney	Diving Board refurb	4,244.99
05/16/2017	NJ Welds All LLC	weld steel dock for diving board	812.50
06/12/2017	Jorge Gomez	labor	3,785.00

materials

45.00

06/12/2017

Jorge Gomez

Date	Vendor	Memo/Description	Amount
07/09/2017	Chaney	Diving Board refurb	887.45
Total for z2017D	Diving Board - \$15K		\$9,774.94
z2017Tank Circi	ulation - \$7K		
09/17/2016	Pro Electric	Water Tower Electric	4,700.00
		50% down payment on electric at	
05/01/2017	Pro Electric	water tanks	2,350.00
05/01/2017	Pro Electric	50% down payment on invoice #2073	-2,350.00
11/13/2017	Pro Electric	Water Tower Electric	650.00
Total for z2017T	ank Circulation - \$7K		\$5,350.00
zAlpine Main - \$	0		
07/14/2015	HW Alward, Inc.	Alpine new main	19,096.00
Total for zAlpine	Main - \$0		\$19,096.00
otal for LCRF p	rojects		\$684,696.37
OTAL			\$684,696.37

### **TRANSACTIONS OVER \$1000**

December 2021

Date	Vendor	Memo/Description	Amount
12/02/2021	Interstate Waste Services	688758	-45.00
12/02/2021	Viking Pest Control	1333652	-169.53
12/06/2021	Balance 5, LLC		-193.08
12/06/2021	One Call Concepts		-4.29
12/06/2021	Richard E. Deubert		-1,250.00
12/09/2021	Agra Environmental & Laboratory Services		-75.00
12/09/2021	Bettina Bierly		-66.72
12/09/2021	Dublin Maintenance		-426.50
12/09/2021	CW Backshall - Country Nursery		-12,130.60
12/13/2021	CW Backshall - Country Nursery		-337.20
12/17/2021	John Cortese Mason Contractors		-10,000.00
12/17/2021	Agra Environmental & Laboratory Services		-83.00
12/17/2021	Allyn		-619.14
12/17/2021	Barbara Coe		-32.92
12/17/2021	Heiden		-31.46
12/17/2021	Joan or Bill Haynsworth		-218.69
12/17/2021	Maxwell, Alison		-87.22
12/17/2021	Nancy Priscu		-88.17
12/17/2021	Tawnya Kabnick		-283.13
12/20/2021	Bob Edgar		-457.42
12/20/2021	Dublin Maintenance		-426.50
12/23/2021	Sobel		-894.00
12/23/2021	Command Sercurity Systems Inc		-156.74
12/31/2021	Mount Kemble Lake Country Club		-395.21